



FamilyMart

Annual Report 2006

PROFILE

FamilyMart: Friendly interaction with people around the world

The FamilyMart Group comprises 23 companies: FamilyMart Co., Ltd., 11 subsidiaries, and 11 affiliates. Centered on its core business of operating convenience stores through a network of 12,452* stores in Japan and other countries, the Group engages in retailing business that provides customers with high-value-added merchandise garnished with sincere and friendly hospitality.

The FamilyMart Group's corporate philosophy is "Co-Growing," namely the building of mutually beneficial relationships with customers, franchisees, business partners, employees, and the local communities it serves, and growing and developing hand-in-hand with them. Based on this spirit of "Co-Growing," the Group's business policy is to conduct convenience store operations in a way that enables customers, franchisees, business partners, and employees to interact harmoniously, and also to be an innovative corporate group that is the most advanced in its industry.

In fiscal 2006, which marks our 25th anniversary, under the slogan "FamilyMart, Where You Are Always One of the Family" we will maintain our commitment to building enterprise value. We will do so by creating a convenience store chain that gives its customers the immediate feeling of being warmly accepted, by creating stores that are in step with the times and offer attractive merchandise, and by further enhancing the level of service, quality and cleanliness (SQ&C).

In fiscal 2006 the FamilyMart Group will attain its goal of becoming a truly national chain by finally having stores in all 47 of Japan's prefectures. This will be just one milestone on the road to our long-term target, under our Pan-Pacific Plan, of building a global network of 20,000 stores (8,000 in Japan and 12,000 overseas) by the end of February 2009. Under the Plan, by deploying hospitality sourced in Japan we will wrap the world in smiles and maintain our firm progress as the leading convenience store chains with respect to quality.

* As of the end of February 2006



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Cautionary Statement:

This report contains forward-looking statements, including the Company's strategies, future business plans, and projections. Such forward-looking statements are not based on historical facts and involve known and unknown risks and uncertainties that relate to, but are not necessarily confined to, such areas as economic trends and consumer preferences in Japan and abrupt changes in the market environment. Accordingly, the actual business performance of the Company may substantially differ from the forward-looking statements in this report.

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