

## **FamilyMart**

Summary of selected data for the 1st half of FYE February 2008

November 2007

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## 1. Financial summary (consolidated)

| Financial summary   |            |            |            |             |             |  |  |  |
|---|------------|------------|------------|-------------|-------------|--|--|--|
|   |            |            |            | 1st half of | 1st half of |  |  |  |
| (¥mn)   | FYE 2/2005 | FYE 2/2006 | FYE 2/2007 | FYE 2/2007  | FYE 2/2008  |  |  |  |
| Total operating revenues  | 252,901    | 276,443    | 297,849    | 153,586     | 161,608     |  |  |  |
| Operating income  | 30,869     | 32,662     | 29,609     | 18,038      | 18,580      |  |  |  |
| Net income  | 12,623     | 14,195     | 14,969     | 9,420       | 10,474      |  |  |  |
|   |            |            |            |             |             |  |  |  |
| Basic net income per share ( $\mathbf{Y}$ )   | 129.5      | 145.7      | 158.8      | 98.7        | 111.8       |  |  |  |
|   |            |            |            |             |             |  |  |  |
| Net assets  | 156,931    | 168,233    | 171,155    | 167,368     | 189,412     |  |  |  |
| Total assets  | 286,771    | 314,121    | 315,256    | 327,175     | 348,516     |  |  |  |
|   |            |            |            |             |             |  |  |  |
| Book value per share ( $f igsymbol egymbol egymbol igsymbol igsymbol igsymbol igsymbol egymbol igsymbol igsymbol igsymbol egymbol igsymbol igsymbol igsymbol igsymbol egymbol igsymbol igsymbol egymbol igsymbol egymbol igsymbol egymbol igsymbol egymbol $ | 1,619.5    | 1,736.2    | 1,771.3    | 1,736.2     | 1,903.3     |  |  |  |
| ROA (%)   | 4.2        | 4.7        | 4.8        | 2.9         | 3.2         |  |  |  |
| ROE (%)   | 8.3        | 8.7        | 9.0        | 5.7         | 6.1         |  |  |  |

### 1. Financial summary (non-consolidated)

| Financial summary                           |            |            |            |             |             |  |  |  |  |
|---|------------|------------|------------|-------------|-------------|--|--|--|--|
|   |            |            |            | 1st half of | 1st half of |  |  |  |  |
| (¥mn)                                       | FYE 2/2005 | FYE 2/2006 | FYE 2/2007 | FYE 2/2007  | FYE 2/2008  |  |  |  |  |
| Total net sales of                          |            |            |            |             |             |  |  |  |  |
| FamilyMart stores                           | 998,491    | 1,031,736  | 1,068,822  | 543,819     | 566,240     |  |  |  |  |
|   |            |            |            |             |             |  |  |  |  |
| Operating revenues                          | 173,371    | 184,065    | 194,080    | 100,152     | 106,728     |  |  |  |  |
| Operating income                            | 28,646     | 29,781     | 27,542     | 17,235      | 17,858      |  |  |  |  |
| Net income                                  | 12,961     | 10,365     | 13,774     | 9,662       | 10,477      |  |  |  |  |
|   |            |            |            |             |             |  |  |  |  |
| Basic net income per share ( $\mathbf{Y}$ ) | 133.3      | 106.5      | 146.5      | 101.2       | 111.9       |  |  |  |  |

|   |            |            |            | 1st half of | 1st half of |
|---|------------|------------|------------|-------------|-------------|
| (¥mn)                                   | FYE 2/2005 | FYE 2/2006 | FYE 2/2007 | FYE 2/2007  | FYE 2/2008  |
| Common stock<br>Number of shares issued | 16,659     | 16,659     | 16,659     | 16,659      | 16,659      |
| (thousands of shares)                   | 97,683     | 97,683     | 97,683     | 97,683      | 97,683      |
| Net assets                              | 162,567    | 169,383    | 163,718    | 162,028     | 180,714     |
| Total assets                            | 267,771    | 282,203    | 279,215    | 295,757     | 308,468     |
| Book value per share (¥)                | 1,678.1    | 1,748.6    | 1,771.9    | 1,753.5     | 1,895.7     |
| ROA (%)                                 | 4.6        | 3.8        | 4.9        | 3.3         | 3.6         |
| ROE (%)                                 | 8.2        | 6.2        | 8.3        | 5.8         | 6.1         |

| Share price performance       |             |             |            |            |            |  |  |  |  |
|-------------------------------|-------------|-------------|------------|------------|------------|--|--|--|--|
|                               | 1st half of | 1st half of |            |            |            |  |  |  |  |
| (¥)                           | FYE 2/2005  | FYE 2/2006  | FYE 2/2007 | FYE 2/2007 | FYE 2/2008 |  |  |  |  |
| Highest price during the term | 3,730       | 4,210       | 3,920      | 3,920      | 3,350      |  |  |  |  |
| Lowest price during the term  | 2,695       | 3,050       | 2,965      | 3,010      | 2,875      |  |  |  |  |

#### 2. Consolidated subsidiaries

| Number of consolidated subsidiaries   |            |          |       |                        |          |       |          |          |       |
|---|------------|----------|-------|------------------------|----------|-------|----------|----------|-------|
|   | FYE 2/2007 |          |       | 1st half of FYE 2/2008 |          |       | Increase |          |       |
|   | Domestic   | Overseas | Total | Domestic               | Overseas | Total | Increase | Decrease | Total |
| Consolidated Subsidiaries<br>Non-consolidated Subsidiaries and<br>Associated companies, accounted | 3          | 4        | 7     | 3                      | 4        | 7     | -        | -        | -     |
| for by the equity method  | 5          | 10       | 15    | 5                      | 11       | 16    | 1        |          | 1     |
| Total   | 8          | 14       | 22    | 8                      | 15       | 23    | 1        | -        | 1     |

#### alidated subsidiarie ΝΙ. ما ممر or of a

Main consolidated subsidiaries

| Company's name              | Operating revenues        |                           | Operatin                  | g income                  | Net income                |                        |
|-----------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|------------------------|
| (¥mn)                       | 1st half of<br>FYE 2/2007 | 1st half of<br>FYE 2/2008 | 1st half of<br>FYE 2/2007 | 1st half of<br>FYE 2/2008 | 1st half of<br>FYE 2/2007 | 1st half of FYE 2/2008 |
| Taiwan FamilyMart Co., Ltd. | 14,148                    | 13,929                    | 1,275                     | 931                       | 961                       | 613                    |
| Siam FamilyMart Co., Ltd.   | 9,147                     | 10,275                    | (372)                     | (358)                     | (610)                     | (398)                  |
| FAMIMA CORPORATION          | 213                       | 693                       | (277)                     | (493)                     | (280)                     | (649)                  |
| famima.com Co., Ltd.        | 33,575                    | 31,910                    | 167                       | 628                       | 141                       | 560                    |

#### Main equity-accounted affiliates

| Company's name                     | Net ir                    |                           |  |
|------------------------------------|---------------------------|---------------------------|--|
| (¥mn)                              | 1st half of<br>FYE 2/2007 | 1st half of<br>FYE 2/2008 |  |
| Okinawa FamilyMart Co., Ltd.       | 212                       | 220                       |  |
| Minami Kyushu FamilyMart Co., Ltd. | 151                       | 147                       |  |
| Hokkaido FamilyMart Co., Ltd.      | (51)                      | (31)                      |  |
| BOKWANG FAMILYMART CO., LTD.       | 1,483                     | 1,876                     |  |
| Famima Credit Corp.                | (192)                     | 131                       |  |

#### 3. Business Outlook for the Fiscal Year Ending February 2008

| Consolidated |   |                       |                     |            |                                    |  |  |  |  |
|--------------|---|-----------------------|---------------------|------------|------------------------------------|--|--|--|--|
| (¥mn)        |   | Operating<br>revenues | Operating<br>income | Net income | Basic net income<br>_per share (¥) |  |  |  |  |
| Full Year    |   | 309,400               | 30,300              | 15,200     | 159.5                              |  |  |  |  |
|              |   | Non-conso             | lidated             |            |                                    |  |  |  |  |
| (¥mn)        | Total net sales of<br>FamilyMart stores | Operating<br>revenues | Operating<br>income | Net income | Basic net income<br>per share (¥)  |  |  |  |  |
| Full Year    | 1,121,000                               | 204,400               | 27,600              | 14,100     | 147.9                              |  |  |  |  |

#### 4. Consolidated statements of income

Six months ended August 31, 2007 and August 31, 2006 1st half of 1st half of (¥ mn)FYE 2/2007 FYE 2/2008 Increase **Operating revenues:** Commission from franchised stores 73,112 75,734 2,622 Net sales 70,021 74,810 4,789 Other operating revenues 10,453 11,064 611 Total operating revenues 153,586 161,608 8,022 Operating expenses: Cost of sales 57,002 60.223 3.221 Selling, general and administrative expenses 78,546 82,805 4,259 Total operating expenses 135,548 143,028 7,480 **Operating income** 18,038 18,580 542 Other income (expenses): Interest and dividend income 548 892 344 Equity in earnings of unconsolidated subsidiaries and associated companies 137 366 229 Gain on sales of marketable and investment securities-net 133 46 (87) (29) Loss on devaluation of marketable and investment securities (29) Loss on disposals/sales of property and store facilities-net (1,042)(949) 93 Loss on cancellations of lease contracts (513)(544)(31) (573) (922) (349) Loss on impairment long-lived assets Other-net 118 146 28 (994) (1,192) 198 Other expenses-net Income before income taxes and minority interests 16,846 17,586 740 Income taxes: Current 7,490 7,127 (363)Deferred (430)395 (35)Total income taxes 7,060 7,092 32 Minority interests in net income 366 20 (346) Net income 9,420 10,474 1,054

#### 5. Major fluctuations in consolidated statements of income

| Operating revenues                |             |             |          |   |  |  |  |  |
|-----------------------------------|-------------|-------------|----------|---|--|--|--|--|
|                                   | 1st half of | 1st half of |          |   |  |  |  |  |
| (¥mn)                             | FYE 2/2007  | FYE 2/2008  | Increase | Notes   |  |  |  |  |
| Commission from franchised stores | 73,112      | 75,734      | 2,622    | (Parent company)Increase in sales of<br>franchised stores           |  |  |  |  |
| Net sales                         | 70,021      | 74,810      | 4,789    | (Parent company) Increase in operating days at Company-owned stores |  |  |  |  |
| Other operating revenues          | 10,453      | 11,064      | 611      |   |  |  |  |  |
| Total operating revenues          | 153,586     | 161,608     | 8,022    |   |  |  |  |  |

#### Selling, general and administrative expenses

|   | 1st half of | 1st half of |          |   |
|---|-------------|-------------|----------|---|
| (¥mn)                                   | FYE 2/2007  | FYE 2/2008  | Increase | Notes   |
| Rental costs                            | 26,820      | 29,676      | 2,856    | (Parent company)Increase in store leasing contracts   |
| Personnel expenses                      | 16,902      | 17,892      | 990      | (Parent company)Increase in part-time employees'<br>salaries owing to increase in operating days at<br>Company-owned stores |
| Maintenance and lease                   | 8,032       | 8,360       | 328      |   |
| Advertising and promotional expenditure | 5,555       | 5,735       | 180      |   |
| Depreciation and amortization expense   | 5,631       | 4,865       | (766)    |   |
| Others                                  | 15,606      | 16,277      | 671      |   |
| Total                                   | 78,546      | 82,805      | 4,259    |   |

| Net income                             |             |             |          |       |  |  |  |  |  |
|--|-------------|-------------|----------|-------|--|--|--|--|--|
|  | 1st half of | 1st half of |          |       |  |  |  |  |  |
| (¥ mn)                                 | FYE 2/2007  | FYE 2/2008  | Increase | Notes |  |  |  |  |  |
| Consolidated                           | 9,420       | 10,474      | 1,054    |       |  |  |  |  |  |
| (Non-consolidated)                     | 9,662       | 10,477      | 815      |       |  |  |  |  |  |
| (Consolidated/Non-consolidated ratios) | 0.97x       | 1.00x       | 0.03x    |       |  |  |  |  |  |

#### 6. Consolidated balance sheets

August 31, 2007 and February 28, 2007

|   |            | 1st half of |          |
|---|------------|-------------|----------|
| (¥mn)   | FYE 2/2007 | FYE 2/2008  | Increase |
| <u>Assets</u>                                   |            |             |          |
| Current assets:                                 |            |             |          |
| Cash and cash equivalents                       | 69,551     | 81,884      | 12,333   |
| Time deposits                                   | 5          | 6           | 1        |
| Marketable securities                           | 5,980      | 22,709      | 16,729   |
| Receivables:                                    |            |             |          |
| Due from franchised stores                      | 8,949      | 7,128       | (1,821)  |
| Short-term loans                                | 167        | 96          | (71)     |
| Other   | 19,116     | 18,866      | (250)    |
| Allowance for doubtful receivables              | (1,274)    | (232)       | 1,042    |
| Merchandise and supplies                        | 8,446      | 8,177       | (269)    |
| Deferred tax assets                             | 2,342      | 2,626       | 284      |
| Prepaid expenses and other current assets       | 17,647     | 17,958      | 311      |
| Total current assets                            | 130,929    | 159,218     | 28,289   |
|   |            |             |          |
| Property and store facilities:                  |            |             |          |
| Land  | 12,587     | 12,411      | (176)    |
| Buildings and structures                        | 54,028     | 55,307      | 1,279    |
| Machinery and equipment                         | 3,673      | 3,502       | (171)    |
| Furniture and fixtures                          | 38,324     | 38,165      | (159)    |
| Construction in progress                        | 1,084      | 740         | (344)    |
| Total   | 109,696    | 110,125     | 429      |
| Accumulated depreciation                        | (54,438)   | (54,930)    | (492)    |
| Net property and store facilities               | 55,258     | 55,195      | (63)     |
|   |            |             |          |
| Investments and other assets:                   |            |             |          |
| Investment securities                           | 10,709     | 10,101      | (608)    |
| Investments in and advances to non-consolidated |            |             |          |
| subsidiaries and associated companies           | 16,178     | 17,539      | 1,361    |
| Software  | 4,673      | 4,425       | (248)    |
| Goodwill  | 786        | 611         | (175)    |
| Leasehold deposits                              | 86,149     | 89,384      | 3,235    |
| Deferred tax assets                             | 3,292      | 3,261       | (31)     |
| Other assets                                    | 7,282      | 8,782       | 1,500    |
| Total investments and other assets              | 129,069    | 134,103     | 5,034    |
| Total   | 315,256    | 348,516     | 33,260   |

#### 6. Consolidated balance sheets (continued)

August 31, 2007 and February 28, 2007

|  |            | 1st half of |               |
|--|------------|-------------|---------------|
| (¥mn)  | FYE 2/2007 | FYE 2/2008  | Increase      |
| Liabilities and equity                                 |            |             |               |
| Current liabilities:                                   |            |             |               |
| Short-term bank loans                                  | 617        | 311         | (306)         |
| Payables:  |            |             |               |
| Trade notes  | 784        | 777         | (7)           |
| Trade accounts for franchised and Company-owned stores | 60,563     | 74,477      | 13,914        |
| Due to franchised stores                               | 2,839      | 4,517       | 1,678         |
| Other  | 15,447     | 15,212      | (235)         |
| Income taxes payable                                   | 4,627      | 7,581       | 2,954         |
| Deposit received                                       | 35,601     | 31,978      | (3,623)       |
| Accrued expenses                                       | 3,343      | 4,266       | 923           |
| Allowance for impairment loss on leased property       | 188        | 204         | 16            |
| Other current liabilities                              | 2,354      | 1,922       | (432)         |
| Total current liabilities                              | 126,363    | 141,245     | 14,882        |
|  |            |             |               |
| Long-term liabilities:                                 |            |             |               |
| Liability for retirement benefits                      | 5,612      | 5,635       | 23            |
| Leasehold deposits from franchised stores              | 10,555     | 10,417      | (138)         |
| Allowance for impairment loss on leased property       | 747        | 831         | 84            |
| Other long-term liabilities                            | 824        | 976         | 152           |
| Total long-term liabilities                            | 17,738     | 17,859      | 121           |
| - ···  |            |             |               |
| Equity   |            |             |               |
| Common stock-authorized, 250,000,000 shares;           | 1/ /50     | 1/ / 50     |               |
| issued, 97,683,133 shares                              | 16,659     | 16,659      | - (401)       |
| Capital surplus  | 17,869     | 17,388      | (481)         |
| Retained earnings                                      | 146,273    | 154,606     | 8,333         |
| Unrealized gain on available-for-sale securities       | 139        | (230)       | (369)         |
| Foreign currency translation adjustments               | (200)      | 608         | 808           |
| Treasury stock-at cost (2,356,921shares in Aug-07      | (17,020)   | (7 500)     | 0 420         |
| and 5,284,600shares in Feb-07)                         | (17,038)   | (7,599)     | 9,439         |
| Total<br>Minority interacts                            | 163,702    | 181,432     | 17,730<br>527 |
| Minority interests                                     | 7,453      | 7,980       | <u>527</u>    |
| Total equity<br>Total                                  | 171,155    | 189,412     | 18,257        |
| ιυιαι  | 315,256    | 348,516     | 33,260        |

## 7. Major fluctuations in consolidated balance sheets

|                            | Current assets |             |          |   |  |  |  |  |  |  |  |
|----------------------------|----------------|-------------|----------|---|--|--|--|--|--|--|--|
|                            |                | 1st half of |          |   |  |  |  |  |  |  |  |
| (¥ mn)                     | FYE 2/2007     | FYE 2/2008  | Increase | Notes   |  |  |  |  |  |  |  |
| Cash and cash equivalents  | 69,551         | 81,884      | 12,333   | (Parent company) Increase in total net sales of FM stores |  |  |  |  |  |  |  |
| Marketable securities      | 5,980          | 22,709      | 16,729   | (Parent company) Increase in investment in short term     |  |  |  |  |  |  |  |
| Receivables:               |                |             |          |   |  |  |  |  |  |  |  |
| Due from franchised stores | 8,949          | 7,128       | (1,821)  |   |  |  |  |  |  |  |  |

|  | F          | ixed assets |          |       |  |  |  |  |
|--|------------|-------------|----------|-------|--|--|--|--|
| 1st half of  |            |             |          |       |  |  |  |  |
| (¥mn)  | FYE 2/2007 | FYE 2/2008  | Increase | Notes |  |  |  |  |
| Net property and store facilities  | 55,258     | 55,195      | (63)     |       |  |  |  |  |
| Investments in and advances to unconsolidated<br>subsidiaries and associated companies | 16,178     | 17,539      | 1,361    |       |  |  |  |  |
| Leasehold deposits   | 86,149     | 89,384      | 3,235    |       |  |  |  |  |

|   | Current liabilities |             |          |   |  |  |  |  |  |  |  |  |
|---|---------------------|-------------|----------|---|--|--|--|--|--|--|--|--|
|   |                     | 1st half of |          |   |  |  |  |  |  |  |  |  |
| (¥mn)   | FYE 2/2007          | FYE 2/2008  | Increase | Notes   |  |  |  |  |  |  |  |  |
| Payables:   |                     |             |          |   |  |  |  |  |  |  |  |  |
| Trade accounts for franchised and<br>Company-owned stores | 60,563              | 74,477      | 13,914   | (Parent company) Increase in trade accounts payable for franchised stores |  |  |  |  |  |  |  |  |
| Income taxes payable                                      | 4,627               | 7,581       | 2,954    |   |  |  |  |  |  |  |  |  |
| Deposit received  | 35,601              | 31,978      | (3,623)  | (Parent company) Decrease in public utility charges-received              |  |  |  |  |  |  |  |  |

#### 8. Non-consolidated statements of income

| Six months ended August 31, 2007 and         | l August 31, 20 | )06         |          |
|--|-----------------|-------------|----------|
| (¥mn)  | 1st half of     | 1st half of |          |
| ( = 1111)                                    | FYE 2/2007      | FYE 2/2008  | Increase |
| Net sales of Company-owned stores            | 25,465          | 29,526      | 4,061    |
| Net sales of franchised stores               | 518,354         | 536,714     | 18,360   |
| Total net sales of FamilyMart stores         | 543,819         | 566,240     | 22,421   |
| Commission from franchised stores            | 67,372          | 69,723      | 2,351    |
| Net sales of Company-owned stores            | 25,465          | 29,526      | 4,061    |
| Other operating revenues                     | 7,315           | 7,479       | 164      |
| Total operating revenues                     | 100,152         | 106,728     | 6,576    |
| Cost of sales of Company-owned stores        | 18,113          | 20,870      | 2,757    |
| Selling, general and administrative expenses | 64,804          | 68,000      | 3,196    |
| Total operating cost and expenses            | 82,917          | 88,870      | 5,953    |
| Operating income                             | 17,235          | 17,858      | 623      |
| Net income                                   | 9,662           | 10,477      | 815      |
| Basic net income per share (¥)               | 101.2           | 111.9       | 10.7     |

# 9. Breakdown of sales by merchandise category (Non-consolidated)

| (¥mn)                                   | 1st half of FYE 2/2006 |                    |               | 1st half             | of FYE 2/2      | 2007   | 1st half of FYE 2/2008 |        |               |  |
|---|------------------------|--------------------|---------------|----------------------|-----------------|--------|------------------------|--------|---------------|--|
|   |                        | YoY                | Share         |                      | YoY             | Share  |                        | YoY    | Share         |  |
| Fast food                               | 13,122                 | 145.6%             | 2.5%          | 15,497               | 118.1%          | 2.8%   | 16,792                 | 108.4% | 3.0%          |  |
| Daily food                              | 175,849                | 103.2%             | 33.3%         | 180,379              | 102.6%          | 33.2%  | 189,420                | 105.0% | 33.4%         |  |
| Processed food                          | 166,183                | 100.1%             | 31.5%         | 168,785              | 101.6%          | 31.0%  | 174,767                | 103.5% | 30.9%         |  |
| Liquor (License goods)                  | 31,331                 | 100.5%             | 5.9%          | 31,423               | 100.3%          | 5.8%   | 32,270                 | 102.7% | 5.7%          |  |
| Food sub-total                          | 355,154                | 102.8%             | 67.3%         | 364,661              | 102.7%          | 67.0%  | 380,979                | 104.5% | 67.3%         |  |
| Non-food items                          | 132,063                | 103.3%             | 25.0%         | 139,653              | 105.7%          | 25.7%  | 144,268                | 103.3% | 25.5%         |  |
| Cigarette (License goods)               | 75,324                 | 107.5%             | 14.3%         | 82,580               | 109.6%          | 15.2%  | 90,081                 | 109.1% | 15.9%         |  |
| Services                                | 18,598                 | 97.6%              | 3.5%          | 12,425               | 66.8%           | 2.3%   | 12,501                 | 100.6% | 2.2%          |  |
| Electronic Commerce                     | 21,820                 | <u>138.7</u> %     | 4.1%          | 27,080               | 124.1%          | 5.0%   | 28,492                 | 105.2% | 5.0%          |  |
| Total net sales of<br>FamilyMart stores | <u>527,635</u>         | <u>   103.9%  </u> | <u>100.0%</u> | <u>    543,819  </u> | <u> 103.1% </u> | 100.0% | <u>    566,240  </u>   | 104.1% | <u>100.0%</u> |  |

| Note            | The main description of each merchandise category as follows:                   |
|-----------------|---|
| Fast food:      | Fried chickens, steamed meat buns, oden, french fries and croquettes etc.       |
|                 | made and sold over the counter.   |
| Daily food:     | Lunch boxes, noodles, sandwiches, delicatessen, desserts etc.                   |
| Processed food: | Beverages, alcoholic beverages, instant noodles, confectionery, seasonings etc. |
| Non-food items: | Magazines, CDs, daily goods, cigarette etc.                                     |
| Services:       | Highway cards (until Sep-05), copy service, express service etc.                |
| EC:             | Sales by Famiport(multimedia terminals) and internet shopping.                  |
|                 |   |

|                           | 1st half of<br>FYE 2/2006 |         | 1st half of<br>FYE 2/2007 |         | 1st half of<br>FYE 2/2008 |         | FYE 2/2008<br>(est.) |
|---------------------------|---------------------------|---------|---------------------------|---------|---------------------------|---------|----------------------|
|                           |                           | YoY     |                           | YoY     |                           | YoY     | YoY                  |
| Fast food                 | 51.52%                    | (0.45%) | 51.98%                    | 0.46%   | 51.52%                    | (0.46%) |                      |
| Daily food                | 34.12%                    | 0.32%   | 34.71%                    | 0.59%   | 35.01%                    | 0.30%   |                      |
| Processed food            | 33.94%                    | 0.67%   | 34.34%                    | 0.40%   | 34.79%                    | 0.45%   |                      |
| Liquor (License goods)    | 22.62%                    | 0.85%   | 22.77%                    | 0.15%   | 23.11%                    | 0.34%   |                      |
| Food sub-total            | 34.68%                    | 0.66%   | 35.27%                    | 0.59%   | 35.63%                    | 0.36%   |                      |
| Non-food items            | 19.63%                    | (0.26%) | 19.27%                    | (0.36%) | 18.75%                    | (0.52%) |                      |
| Cigarette (License goods) | 10.48%                    | 0.04%   | 10.75%                    | 0.27%   | 10.48%                    | (0.27%) |                      |
| Services                  | 9.90%                     | 0.19%   | 13.84%                    | 3.94%   | 13.49%                    | (0.35%) |                      |
| Electronic Commerce       | 3.66%                     | (0.12%) | 3.34%                     | (0.32%) | 3.38%                     | 0.04%   |                      |
| Total                     | <u>28.76%</u>             | 0.15%   | 29.08%                    | 0.32%   | <u>29.22%</u>             | 0.14%   | <u>29.12%</u> 0.17%  |

#### 10. Gross profit ratio (Non-consolidated)

Note:In July this year, we commenced operation of Tomony stores in collaboration with Seibu Railway Co., Ltd. However, the figures above do not reflect the performance results of the Tomony stores.

#### 11. Other operating data

|                                 | Business performance |       |                           |       |                           |       |                      |     |  |
|---------------------------------|----------------------|-------|---------------------------|-------|---------------------------|-------|----------------------|-----|--|
|                                 | 1st half<br>FYE 2/2  |       | 1st half of<br>FYE 2/2007 |       | 1st half of<br>FYE 2/2008 |       | FYE 2/2008<br>(est.) |     |  |
|                                 |                      | YoY   | -                         | YoY   |                           | YoY   |                      | YoY |  |
| Avg. daily sales (¥1,000)       |                      |       |                           |       |                           |       |                      |     |  |
| Total stores                    | 482                  | -     | 472                       | (10)  | 476                       | 4     | 471                  | 7   |  |
| Existing stores                 | 484                  | 2     | 476                       | (8)   | 480                       | 4     | 473                  | 7   |  |
| New stores                      | 450                  | (36)  | 427                       | (23)  | 443                       | 16    | 430                  | 24  |  |
| Number of customers             |                      |       |                           |       |                           |       |                      |     |  |
| Total stores                    | 856                  | 2     | 844                       | (12)  | 865                       | 21    | 850                  | 19  |  |
| Existing stores                 | 857                  | 4     | 849                       | (8)   | 871                       | 22    | 852                  | 18  |  |
| Spend per customer ( $¥$ )      |                      |       |                           |       |                           |       |                      |     |  |
| Total stores                    | 563                  | (2)   | 559                       | (4)   | 551                       | (8)   | 554                  | (4) |  |
| Existing stores                 | 564                  | (1)   | 560                       | (4)   | 551                       | (9)   | 555                  | (4) |  |
| Growth rate of avg. daily sales |                      |       |                           |       |                           |       |                      |     |  |
| of existing stores (%)          | 98.8                 | (2.4) | 97.4                      | (1.4) | 100.1                     | 2.7   | 100.2                | 1.6 |  |
| Average inventory (¥1,000)      | 5,397                | (35)  | 5,402                     | 5     | 5,503                     | 101   | 5,502                | 42  |  |
| Turnover of goods               | 16.0                 | -     | 15.7                      | (0.3) | 15.6                      | (0.1) | 30.6                 | 0.3 |  |

Note:In July this year, we commenced operation of Tomony stores in collaboration with Seibu Railway Co., Ltd.

However, the figures above do not reflect the performance results of the Tomony stores.

#### Business hours

|          | 1st half of FYE 2/2006 |        |             | 1st ha | lf of FYE 2 | 2/2007      | 1st half of FYE 2/2008 |        |             |  |
|----------|------------------------|--------|-------------|--------|-------------|-------------|------------------------|--------|-------------|--|
|          | No. of                 |        | Changes     | No. of |             | Changes     |                        |        | Changes     |  |
|          | stores                 | Share  | from 2/2005 | stores | Share       | from 2/2006 | No. of stores          | Share  | from 2/2007 |  |
| 24 hours | 5,943                  | 97.1%  | 143         | 6,229  | 97.1%       | 123         | 6,418                  | 97.4%  | 95          |  |
| Others   | 179                    | 2.9%   | (15)        | 183    | 2.9%        | 5           | 172                    | 2.6%   | (6)         |  |
| Total    | 6,122                  | 100.0% | 128         | 6,412  | 100.0%      | 128         | 6,590                  | 100.0% | 89          |  |

#### 11. Other operating data (continued)

| Liquor-licensed and cigarette-licensed stores |                        |       |             |  |       |             |        |                        |             |  |
|---|------------------------|-------|-------------|--|-------|-------------|--------|------------------------|-------------|--|
|   | 1st half of FYE 2/2006 |       |             | st half of FYE 2/2006 1st half of FYE 2/2007 |       |             |        | 1st half of FYE 2/2008 |             |  |
|   | No. of                 |       | Changes     | No. of                                       |       | Changes     | No. of |                        | Changes     |  |
|   | stores                 | Share | from 2/2005 | stores                                       | Share | from 2/2006 | stores | Share                  | from 2/2007 |  |
| Liquor  | 5,155                  | 84.2% | 123         | 5,184  | 80.8% | -           | 6,229  | 94.5%                  | 355         |  |
| Cigarette                                     | 4,769                  | 77.9% | 155         | 4,917  | 76.7% | 47          | 5,198  | 78.9%                  | 81          |  |

Note : In Japan, sales of alcoholic beverages and cigarettes are strictly controlled by the government and require a license.

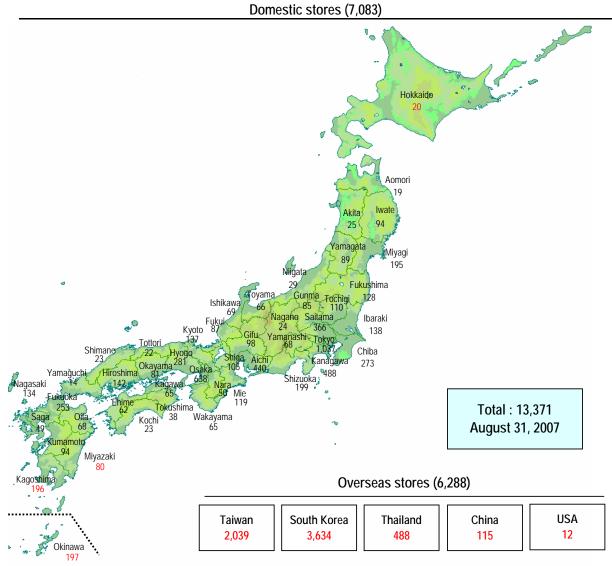
| Number of employees (non-consolidated) |       |   |       |                        |       |                        |  |  |
|--|-------|---|-------|------------------------|-------|------------------------|--|--|
|  |       | 1st half of         1st half of           FYE 2/2006         FYE 2/2007 |       |                        |       | nalf of<br>2/2008      |  |  |
|  |       | Changes<br>from 2/2005  |       | Changes<br>from 2/2006 |       | Changes<br>from 2/2007 |  |  |
| Number of full-time employees          | 2,474 | 123   | 2,767 | 227                    | 2,855 | 138                    |  |  |
| Store developers                       | 157   | 5   | 176   | 9                      | 169   | (4)                    |  |  |
| Store supervisors                      | 849   | 23  | 874   | 8                      | 929   | 21                     |  |  |
| Number of part-time employees          | 1,506 | 158   | 1,725 | 209                    | 1,980 | 265                    |  |  |

Note : The number of store developers and store supervisors doesn't include administrators.

| Number of employees (consolidated) |                           |                       |                           |                        |                           |                        |  |  |
|------------------------------------|---------------------------|-----------------------|---------------------------|------------------------|---------------------------|------------------------|--|--|
|                                    | 1st half of<br>FYE 2/2006 |                       | 1st half of<br>FYE 2/2007 |                        | 1st half of<br>FYE 2/2008 |                        |  |  |
|                                    |                           | Changes<br>com 2/2005 |                           | Changes<br>from 2/2006 |                           | Changes<br>from 2/2007 |  |  |
| Number of full-time employees      | 5,836                     | 378                   | 6,506                     | 458                    | 6,562                     | (173)                  |  |  |
| Bill s                             | ettlement se              | ervice                |                           | -                      |                           |                        |  |  |

|                                     | 1st half of<br>FYE 2/2006 |        | 1st half of<br>FYE 2/2007 |        | 1st half of<br>FYE 2/2008 |        |
|-------------------------------------|---------------------------|--------|---------------------------|--------|---------------------------|--------|
|                                     |                           | YoY    |                           | YoY    |                           | YoY    |
| Transaction volume(millions of yen) | 451,114                   | 115.9% | 533,393                   | 118.2% | 612,606                   | 114.9% |
| Number of transactions(thousand)    | 50,470                    | 113.6% | 57,086                    | 113.1% | 64,441                    | 112.9% |

#### 12. Store network



Black : FamilyMart stores Red : Area franchising stores

#### 12. Store network (continued)

| Number of stores                        |        |                        |        |                        |        |                        |        |        |
|---|--------|------------------------|--------|------------------------|--------|------------------------|--------|--------|
|   | 1st h  | alf of                 | 1st h  | alf of                 | 1st h  | alf of                 | FYE 2  | /2008  |
|   | FYE 2  | 2/2006                 | FYE 2  | FYE 2/2007             |        | 2/2008                 | (est.) |        |
|   | Stores | Changes<br>from 2/2005 | Stores | Changes<br>from 2/2006 | Stores | Changes<br>from 2/2007 | Stores | YoY    |
| FamilyMart Co., Ltd.                    |        |                        |        |                        |        |                        |        |        |
| Company-owned stores                    | 313    | 27                     | 389    | 47                     | 427    | 69                     | 350    | (8)    |
| Type one                                | 3,191  | 130                    | 3,425  | 82                     | 3,555  | 46                     |        | /      |
| TOMONY                                  | /      | /                      | /      | /                      | 3      | 3                      |        |        |
| Type two                                | 2,618  | (29)                   | 2,598  | (1)                    | 2,608  | (26)                   | $\leq$ | $\leq$ |
| Franchised stores                       | 5,809  | 101                    | 6,023  | 81                     | 6,163  | 20                     | 6,351  | 208    |
| FamilyMart stores                       | 6,122  | 128                    | 6,412  | 128                    | 6,590  | 89                     | 6,701  | 200    |
| Domestic area franchising               |        |                        |        |                        |        |                        |        |        |
| Okinawa FamilyMart Co., Ltd.            | 169    | 7                      | 182    | 1                      | 197    | 3                      |        | /      |
| Minami Kyushu FamilyMart Co., Ltd.      | 274    | 6                      | 266    | (3)                    | 276    | 10                     | /      | /      |
| Hokkaido FamilyMart Co., Ltd.           |        |                        | 10     | 10                     | 20     | 7                      |        | _      |
| Domestic area franchising stores        | 443    | 13                     | 458    | 8                      | 493    | 20                     | 496    | 23     |
| Domestic chain stores                   | 6,565  | 141                    | 6,870  | 136                    | 7,083  | 109                    | 7,197  | 223    |
| Overseas area franchising               |        |                        |        |                        |        |                        |        |        |
| Taiwan FamilyMart Co., Ltd. (Taiwan)    | 1,772  | 71                     | 1,972  | 103                    | 2,039  | 16                     | 2,105  | 82     |
| BOKWANG FAMILYMART CO., LTD. (S. Korea) | 3,005  | 188                    | 3,394  | 185                    | 3,634  | 163                    | 3,871  | 400    |
| Siam FamilyMart Co., Ltd. (Thailand)    | 514    | 5                      | 535    | (1)                    | 488    | (50)                   | 466    | (72)   |
| Shanghai FamilyMart Co., Ltd. (China)   | 72     | 22                     | 104    | 3                      | 110    | 8                      | 116    | 14     |
| FAMIMA CORPORATION (USA)                | 1      | 1                      | 6      | 3                      | 12     | -                      | 13     | 1      |
| Guangzhou FamilyMart Co., Ltd. (China)  | _      | $\leq$                 | _      |                        | 5      | 3                      | 17     | 15     |
| Overseas area franchising stores        | 5,364  | 287                    | 6,011  | 293                    | 6,288  | 140                    | 6,588  | 440    |
| Total area franchising stores           | 5,807  | 300                    | 6,469  | 301                    | 6,781  | 160                    | 7,084  | 463    |
| Total chain stores                      | 11,929 | 428                    | 12,881 | 429                    | 13,371 | 249                    | 13,785 | 663    |

| Number | of store | opening | and closure |  |
|--------|----------|---------|-------------|--|
|        |          |         |             |  |

|            |         |          |          |         |          |          |         |          |          | F    | YE 2/200 | 8        |
|------------|---------|----------|----------|---------|----------|----------|---------|----------|----------|------|----------|----------|
|            | 1st hal | f of FYE | 2/2006   | 1st hal | f of FYE | 2/2007   | 1st hal | f of FYE | 2/2008   |      | (est.)   |          |
|            |         |          | Net      |         |          | Net      |         |          | Net      |      |          | Net      |
|            | Open    | Close    | increase | Open    | Close    | increase | Open    | Close    | increase | Open | Close    | increase |
| FamilyMart | 300     | 172      | 128      | 310     | 182      | 128      | 282     | 196      | 86       | 550  | 350      | 200      |
| TOMONY     |         | /        | /        | /       | /        |          | 3       | -        | 3        |      |          |          |
| Total      | 300     | 172      | 128      | 310     | 182      | 128      | 285     | 196      | 89       | 550  | 350      | 200      |

| Number of store re-location  |             |             |  |  |  |  |  |  |
|--|-------------|-------------|--|--|--|--|--|--|
| 1st half of FYE 2/2006 1st half of FYE 2/2007 1st half of FYE 2/2008 |             |             |  |  |  |  |  |  |
| Re-location  | Re-location | Re-location |  |  |  |  |  |  |
| 20   | 37          | 37          |  |  |  |  |  |  |

#### 13. Capital expenditure

| Capital expenditure (non-consolidated) |                           |                    |          |                           |                    |                   |  |  |
|--|---------------------------|--------------------|----------|---------------------------|--------------------|-------------------|--|--|
| (¥mn)                                  | 1st half of<br>FYE 2/2007 |                    |          | 1st half of<br>FYE 2/2008 |                    | FYE 2/2008 (est.) |  |  |
|  |                           | YoY                |          | YoY                       |                    | YoY               |  |  |
| Leasehold deposits                     | 7,280                     | 102.2%             | 7,907    | 108.6%                    | 13,250             | 87.3%             |  |  |
| New stores                             | 2,054                     | 105.1%             | 1,935    | 94.2%                     | 5,102              | 97.1%             |  |  |
| Existing stores                        | 902                       | 117.3%             | 1,186    | 131.5%                    | 2,279              | 144.1%            |  |  |
| For stores                             | 2,956                     | 108.6%             | 3,121    | 105.6%                    | 7,381              | 108.0%            |  |  |
| Head office investment                 | 37                        | 16.8%              | 38       | 104.8%                    | 50                 | 74.1%             |  |  |
| System investment                      | 3,861                     | 220.8%             | 579      | 15.0%                     | 1,000              | 18.9%             |  |  |
| For head office                        | 3,897                     | 198.2%             | 617      | 15.8%                     | 1,050              | 19.6%             |  |  |
| Total capital expenditure              | <u>    14,133 </u>        | <u>    119.7% </u> | <u> </u> | 82.4%                     | <u>    21,681 </u> | 79.2%             |  |  |
| Depreciation and amortization expense  | 3,932                     | 91.7%              | 2,969    | 75.5%                     | 6,885              | 85.6%             |  |  |

Note: The details of system investment in each fiscal year as follows :

Investments made in a new store management system in the term ended Feb-07 and all investments schedulec to be made in the term ending Feb-08 or after shall be accounted for under finance lease transactions

|  |             |             | FYE       |
|--|-------------|-------------|-----------|
|  | 1st half of | 1st half of | 2/2008    |
| (¥mn)  | FYE 2/2007  | FYE 2/2008  | (est.)    |
| POS system   | 468         | -           | -         |
| System improvement and software                      | 2,861       | 553         | } − 1,000 |
| Hardware and software for the head office and others | 532         | 26          | J 1,000   |
| Total  | 3,861       | 579         | 1,000     |
| Lease  | /           | 5,658       | 11,261    |

#### Capital expenditure (consolidated)

| (¥mn)                                 | 1st ha<br>FYE 2/ |        | 1st half of<br>FYE 2/2008 |       | FYE 2/2008 (est.) |       |
|---------------------------------------|------------------|--------|---------------------------|-------|-------------------|-------|
|                                       |                  | YoY    |                           | YoY   |                   | YoY   |
| Total capital expenditure             | 16,699           | 123.0% | 13,119                    | 78.6% | 27,422            | 83.1% |
| Depreciation and amortization expense | 5,631            | 97.0%  | 4,865                     | 86.4% | 10,777            | 93.2% |

## 14. Principal shareholders in August 2007

| Ten largest shareholders   |                                     |                             |  |  |  |  |
|--|-------------------------------------|-----------------------------|--|--|--|--|
| N<br>Shareholder   | umber of shares held<br>(thousands) | % of total<br>issued shares |  |  |  |  |
| Family Corporation Inc.  | 29,941                              | 30.7%                       |  |  |  |  |
| Mellon Bank, N.A. Treaty Clients Omnibus                             | 5,304                               | 5.4%                        |  |  |  |  |
| The Master Trust Bank of Japan, Ltd. (Trust account)                 | 3,222                               | 3.3%                        |  |  |  |  |
| NTT DoCoMo, Inc.   | 2,931                               | 3.0%                        |  |  |  |  |
| BNP Paribas Securities Services Luxembourg Jasdec Securiti           | es 2,385                            | 2.4%                        |  |  |  |  |
| Mizuho Bank, Ltd.  | 2,085                               | 2.1%                        |  |  |  |  |
| Japan Trustee Services Bank, Ltd. (Trust account 4)                  | 2,042                               | 2.1%                        |  |  |  |  |
| Japan Trustee Services Bank, Ltd. (Trust account)                    | 1,998                               | 2.1%                        |  |  |  |  |
| Nippon Life Insurance Company  | 1,964                               | 2.0%                        |  |  |  |  |
| Nomura Securities Co., Ltd.  | 1,883                               | 1.9%                        |  |  |  |  |
| Total  | 53,755                              | 55.0%                       |  |  |  |  |
| Total<br>Note: In addition to the above, the Company also holds 2,25 |                                     | 55.0%                       |  |  |  |  |

Note: In addition to the above, the Company also holds 2,356,921 shares in treasury.

| Distribution of shares               |              |               |        |                        |               |        |  |  |
|--------------------------------------|--------------|---------------|--------|------------------------|---------------|--------|--|--|
|                                      |              | FYE2/2007     |        | 1st half of FYE 2/2008 |               |        |  |  |
|                                      | No. of       | No. of shares | % of   | No. of                 | No. of shares | % of   |  |  |
|                                      | shareholders | (hundreds)    | shares | shareholders           | (hundreds)    | shares |  |  |
| Japanese financial institutions      |              |               |        |                        |               |        |  |  |
| and securities companies             | 125          | 200,110       | 20.5%  | 120                    | 195,049       | 20.0%  |  |  |
| Other Japanese corporations          | 377          | 325,729       | 33.4%  | 360                    | 354,361       | 36.3%  |  |  |
| Foreign institutions and individuals | 339          | 324,725       | 33.3%  | 295                    | 332,656       | 34.1%  |  |  |
| Japanese individuals and others      | 15,856       | 124,856       | 12.8%  | 14,968                 | 93,403        | 9.6%   |  |  |
| Total                                | 16,697       | 975,420       | 100.0% | 15,743                 | 975,469       | 100.0% |  |  |

Note: 100 shares per unit.

### 15. Major convenience store chains

| Major convenience store chains   |                        |                    |                           |                        |                           |                        |                           |                        |
|--|------------------------|--------------------|---------------------------|------------------------|---------------------------|------------------------|---------------------------|------------------------|
|  |                        |                    | 1st half of<br>FYE 2/2006 |                        | 1st half of<br>FYE 2/2007 |                        | 1st half of<br>FYE 2/2008 |                        |
| Chain  |                        | Group              |                           |                        |                           |                        |                           |                        |
|  |                        |                    | No. of stores             | Changes<br>from 2/2005 | No. of stores             | Changes<br>from 2/2006 | No. of<br>stores          | Changes<br>from 2/2007 |
| あなたと、コンビに、<br>FamilyMart   | FamilyMart             | ITOCHU Corp.       | 11,929                    | 428                    | 12,881                    | 429                    | 13,371                    | 249                    |
| Straw 100 libros   | Seven-Eleven · J       | Seven & I Holdings | 11,063                    | 172                    | 11,559                    | 164                    | 11,958                    | 119                    |
| LAWSON   | LAWSON                 | Mitsubishi Corp.   | 8,465                     | 173                    | 8,740                     | 130                    | 8,917                     | 59                     |
| SUL ALCO   | Sunkus                 |                    | 3,362                     | 4                      | 3,276                     | (61)                   | 3,222                     | (56)                   |
| ß  | Circle K               | Circle K Sunkus    | 2,987                     | 6                      | 3,035                     | -                      | 3,021                     | (36)                   |
|  | Other                  |                    | /                         | /                      | /                         |                        | 1                         | -                      |
| THIND  | MINISTOP               | AEON               | 2,746                     | 65                     | 2,923                     | 68                     | 3,058                     | 84                     |
|  | Daily Yamazaki         | Yamazaki Baking    | 1,881                     | (27)                   | 1,737                     | (87)                   | 1,650                     | (42)                   |
| ampm   | am/pm•J                | REX HOLDINGS       | 1,333                     | (14)                   | 1,304                     | (18)                   | 1,198                     | (67)                   |
| HOT SPAR   | HOT SPAR               |                    | 444                       | (3)                    | 431                       | (2)                    | 408                       | (21)                   |
| Coco!  | CocoStore              | MICS Group         | 380                       | 75                     | 344                       | (9)                    | 315                       | (17)                   |
| every one  | every one              | ·                  | 194                       | (93)                   | 212                       | 7                      | 222                       | 8                      |
| RIC  | RIC SUPPORT<br>SYSTEMS |                    | /                         | /                      | 91                        | 91                     | 85                        | (5)                    |
| Seicomart  | Seicomart              | Maruyo Nishio      | 986                       | (8)                    | 1,016                     | 5                      | 1,020                     | 6                      |
| <del>снор 99</del>   | SHOP99                 | KYODEN COMPANY     | 683                       | 162                    | 835                       | 49                     | 810                       | 36                     |
| POPLAR   | POPLAR                 | POPLAR Group       | 832                       | 1                      | 802                       | (16)                   | 774                       | (10)                   |
| ●<br>◆<br>☆<br>☆<br>2U-11-2  | Three F                | Supermarket        | 681                       | 7                      | 703                       | 6                      | 711                       | (3)                    |
| SAVEON   | SAVE ON                | Beisia Group       | 540                       | (12)                   | 548                       | 7                      | 554                       | 1                      |
|  | JR-EAST                | JR-EAST            | 385                       | 11                     | 399                       | 9                      | 407                       | 6                      |
| Company of the second s | Community Store        | KOKUBU & CO., LTD. | 459                       | (128)                  | 354                       | (25)                   | 297                       | (25)                   |
| Total  |                        |                    | 49,350                    | 819                    | 51,190                    | 747                    | 51,999                    | 286                    |

Source : Convenience Store News Flash