

PROFILE

Retail Business

The Uny Group is a conglomeration of retailers that derives its revenues primarily from superstores and convenience stores, which serve as the Group's foundation. The Group's activities span a wide spectrum of retail service domains that also include such other retail formats as specialty stores and other types of stores as well as such businesses as real estate development and credit card businesses.

- * Superstores handle general merchandise, including food products, and operate in the Chukyo, Kanto, Shizuoka and Hokuriku regions.
- * Convenience stores handle fast foods and other high-turnover daily-use items. Offering convenient shopping through 24-hour operations, this business is being carried out through a nationwide chain of convenience stores.
- * Specialty stores better meet customer needs by targeting specific market segments for such apparel as kimonos, women's wear and young casual wear.

The Group's publicly listed companies comprise Uny Co., Ltd., Sagami Co., Ltd., U Store Co., Ltd., Circle K Sunkus Co., Ltd., Palemo Co., Ltd., Suzutan Co., Ltd., Kanemi Co., Ltd. and UCS Co., Ltd.

Superstores U Store Co., Ltd. UCS Co., Ltd. Credit Card Service, Leasing of Land and Buildings Insurance Service (2 Other Companies) and Leasing Uny (HK) Co., Ltd. Supply of Merchandise Other **Convenience Stores** Circle K Sunkus Co., Ltd. Sunkus Aomori Co., Ltd. Superstore Sun Sogo Maintenance Co., Ltd. Sunkus Nishi-Saitama Co., Ltd. Cleaning, Guard and Security Services Leasing of Office Space UNY CO., LTD. (11 Other Companies) Company Presenting Consolidated **Specialty Stores** Financial Statements U Life Co., Ltd. Tomei Crown Kaihatsu Co., Ltd. Leasing of Stores Molie Co., Ltd. Palemo Co., Ltd. oung Women's Apparel Suzutan Co., Ltd. Kanemi Co., Ltd. In-Store Tenants Purchasing (17 Other Companies) (8 Other Companies)

NOTE: In addition to the services outlined in the above chart, UCS Co., Ltd. provides insurance services, leasing and credit card services to Group companies, and Sun Sogo Maintenance Co., Ltd. provides facility maintenance services to Group companies. Kanemi Co., Ltd. leases stores from U Store Co., Ltd., and supplies products to Circle K Sunkus Co., Ltd.

| THE UNY GRO |) I IP | | | | | | | | | (Million ¥) |
|--------------------|-------------------|----------|----------|-------|-------|----------|---------------|-------------|-----------|-------------|
| | | Rever | nues*** | | Net S | Sales | Operating Inc | come (Loss) | Net Incor | me (Loss) |
| | Company | 2007 | 2006 | 20 | 07 | 2006 | 2007 | 2006 | 2007 | 2006 |
| Superstores | Uny Co., Ltd. | ¥726,792 | ¥719,543 | ¥694, | 815 | ¥688,775 | ¥15,404 | ¥ 9,562 | ¥ 7,195 | ¥ 7,007 |
| | U Store | 148,705 | 148,461 | 142, | 001 | 142,113 | 2,094 | 2,041 | (220) | (851) |
| | Uny (HK)* | 13,431 | 12,419 | 13, | 394 | 12,383 | 712 | 593 | 730 | 573 |
| Convenience Stores | Circle K Sunkus** | ¥190,560 | ¥184,191 | ¥ 79, | 246 | ¥ 67,368 | ¥23,113 | ¥25,785 | ¥10,237 | ¥11,498 |
| Specialty Stores | Sagami** | ¥ 66,923 | ¥ 63,476 | ¥ 66, | 527 | ¥ 63,083 | ¥ (722) | ¥ 341 | ¥ (5,165) | ¥ 477 |
| | Molie | 8,481 | 8,505 | 8, | 251 | 8,293 | 168 | 83 | 160 | 332 |
| | Palemo | 34,095 | 31,326 | 33, | 730 | 30,993 | 2,010 | 1,609 | 794 | 837 |
| | Suzutan** | 21,801 | 22,505 | 21, | 801 | 22,505 | 722 | 645 | 441 | 247 |
| | Rough Ox | 2,302 | 2,256 | 2, | 324 | 2,229 | 26 | 2 | (12) | 111 |
| Financial Services | UCS | ¥ 17,818 | ¥ 15,165 | ¥ | 149 | ¥ 168 | ¥ 3,997 | ¥ 3,446 | ¥ 1,810 | ¥ 2,412 |
| | | 1 17,010 | 1 10,100 | | 145 | 1 100 | 1 0,007 | 1 3,440 | 1 1,010 | 1 2,412 |

* Data for Uny (HK) is calculated at the average exchange rate during the period under review.

** Figures for Circle K Sunkus, Sagami and Suzutan are on a consolidated basis. *** Revenues in the table include intra-segment revenues.

CONTENTS

| Message from the Management1 |
|------------------------------|
| Review of Operations2 |
| Management Policies5 |
| Financial Section6 |
| Corporate Data25 |

Financial Services

MESSAGE FROM THE MANAGEMENT



Uny will strive to enhance corporate value by maximizing customer interests while establishing retail stores that are the most reliable and appreciated in local communities.

It is my pleasure to report on the Uny Group's operating performance in fiscal 2007, ended February 20, 2007.

Operating revenues rose 2.2% compared with the previous fiscal year to \$1,228,946\$ million, while operating income climbed 8.2% to \$47,142\$ million. Although results are below figures forecast at the beginning of fiscal 2007, we realized increases in both revenues and earnings. Net income, however, fell 42.2% to \$9,302\$ million. The key factors underlying this decline are as follows.

- 1. During fiscal 2007, Uny recorded net other expenses, while it had enjoyed net other income in the previous fiscal year due to a nonrecurring gain on the return of the substituted portion of the employee welfare pension fund.
- 2. One of the Group's subsidiaries, Sagami Co., Ltd., a specialty store chain providing Japanese kimonos, recorded loss of over ¥5,000 million due to losses from changes in subsidiaries' accounting policies and a reversal of deferred tax assets.

Net income per share fell from ¥84.64 in fiscal 2006 to ¥49.27. For detailed information of operating performance by segment, I direct readers to the Consolidated Financial Review section of this report.

I became the president on February 21, 2007. In pursuit of maximizing customer interests, I will keep the following objectives in mind to establish retail stores that are the most reliable and appreciated in local communities. By doing so, we will strive to enhance corporate value. I would like to ask for continuing support from shareholders.

1. Provide convenient answers to people's lifestyle concerns

In order to bring customers a more convenient, satisfying and comfortable lifestyle, our stores and headquarters will provide optimum solutions to the needs of customers and stores, respectively.

2. Suggest new lifestyles to customers

We will continue to present new value and information to realize a more prosperous and cheerful lifestyle.

3. Reduce the cost of living We will make the prices of commodities as reasonable as possible.

SUPERSTORES

In fiscal 2008, ending February 20, 2008, we will open large-scale, malltype shopping centers with a large trading area that forms a core in city planning. For a start, we will open three stores, in Maebashi, Nagaoka and Ogaki Cities in fiscal 2008, and three more stores in fiscal 2009, ending February 20, 2009. On the products front, we will further strengthen the Product Headquarters' functions, while making effective use of local offices at our three bases in China to proceed with independent product development. In addition, we will leverage cooperative relationships with suppliers, particularly from a global perspective, to develop superior products both in quality and price. Simultaneously, we will utilize our subdistrict headquarters network to discover new, community-based products.

CONVENIENCE STORES

Market conditions surrounding convenience stores are becoming more severe. On the back of this, Uny established the following three policies:

- 1. Placing higher priority on improvement of the operating income ratio than on the sales expansion of the entire store chains
- 2. Placing higher priority on quality improvements of each store (improved daily sales) than on an increase in store numbers
- 3. Placing higher priority on the enhancement of market share in each prefecture that Uny is currently conducting business operations in with the aim of expanding the number of prefectures where we have the highest market share

In order to achieve these goals, we will carry out a variety of restructuring and improvement activities.

SPECIALTY STORES

During the fiscal year under review, the Japanese kimono industry came under public scrutiny due to certain somewhat inappropriate sales methods, and its installment purchasing system was required to set more strict credit limits, which led to a sales drop. Against this backdrop, Uny will strive to stabilize its management foundations by expanding the sundry goods and apparel businesses while continuing its aggressive scrap-andbuild store network policy in the kimono business.

Amid the development of shopping centers, Palemo Co., Ltd. and Suzutan Co., Ltd. regard this situation as an opportunity for business expansion and aim to increase the number of their stores.

FINANCIAL SERVICES

In fiscal 2007, the credit industry was ordered to lower its cashing interest rates in accordance with the revision of the Money-Lending Business Control and Regulation Law. We will endeavor to increase membership and promote the use of our credit card, while establishing a system infrastructure and strengthening our credit control system.

As a result of the aforementioned policies, operating revenues in fiscal 2008 are expected to edge up 0.2% year on year to \pm 1,232,000 million, while operating income is expected to rise 3.3% to \pm 48,700 million and net income will climb 26.9% to \pm 11,800 million.

7 Maemura.

Tetsuro Maemura President

REVIEW OF OPERATIONS

SUPERSTORES

Superstores are operated by Uny Co., Ltd., U Store Co., Ltd. and Uny (HK) Co., Ltd. The supermarket and general merchandise stores are run directly and, along with tenant businesses that provide such services as specialty shops, restaurants, travel agencies and banks, offer a pleasant and convenient shopping experience for a wide cross section of customers.

Uny superstores include conventional superstores operated under the Uny brand, and the more fashionable Apita stores, which have been developed over the last 20 years to address the needs of more individualistic and diversified consumers. Along with the changing times, Uny's base has shifted toward Apita stores in suburban locations, with large parking facilities alongside a broad assortment of tenant businesses. In addition, Uny opened two mall-type Apita stores in March and April 2007.

At the end of fiscal 2007, ended February 20, 2007, there were Uny stores in 54 locations, with an average of 5,963 square meters of directly operated sales floor space per store. In comparison, there were Apita stores in 83 locations, with an average of 10,889 square meters, reflecting their larger scale and more extensive retail catchment areas.

In addition to its 137 superstores, Uny also operates nine U Home home-center stores and ten supermarkets.

U Stores are superstores on a smaller scale than Uny or Apita stores, and provide foodstuffs, quality casual and everyday clothing, and household goods. One-stop shopping is made possible by tenant businesses that offer services and goods supplementing the U Store product lines. These are dominant businesses in their immediate commercial areas.







(Million ¥) Years ended February 20 2007 Revenues* ¥884,733 ¥876,225 ¥874,757 869,957 Operating Costs and Expenses 867,464 865,400 12,725 12,200 **Operating Income** 18,213 Identifiable Assets 573,441 574,392 616,405 Depreciation 17,390 19,005 19,341 Impairment Loss on Fixed Assets 6,764 33,282 36,574 45,157 Capital Expenditures 35,730

* Revenues refer to sales to external customers.

KEY SUPERSTORES

| | Uny | | | U Store | |
|-----------|--|--|--|--|--|
| 2007 | 2006 | 2005 | 2007 | 2006 | 2005 |
| ¥726,792 | 719,543 | 713,826 | ¥148,705 | 148,461 | 153,797 |
| 694,815 | 688,775 | 684,688 | 142,001 | 142,113 | 147,515 |
| 1,289,661 | 1,327,307 | 1,276,308 | 307,010 | 302,413 | 294,844 |
| 21,920 | 86,532 | 82,953 | 5,379 | 15,237 | 6,631 |
| 539 | 519 | 536 | 463 | 471 | 500 |
| 5,475 | 5,517 | 5,520 | 1,063 | 1,065 | 1,043 |
| 127 | 125 | 124 | 134 | 133 | 141 |
| | ¥726,792 694,815 1,289,661 21,920 539 5,475 | 2007 2006 ¥726,792 719,543 694,815 688,775 1,289,661 1,327,307 21,920 86,532 539 519 5,475 5,517 | 2007 2006 2005 ¥726,792 719,543 713,826 694,815 688,775 684,688 1,289,661 1,327,307 1,276,308 21,920 86,532 82,953 539 519 536 5,475 5,517 5,520 | 2007 2006 2005 2007 ¥726,792 719,543 713,826 ¥148,705 694,815 688,775 684,688 142,001 1,289,661 1,327,307 1,276,308 307,010 21,920 86,532 82,953 5,379 539 519 536 463 5,475 5,517 5,520 1,063 | 20072006200520072006¥726,792719,543713,826¥148,705148,461694,815688,775684,688142,001142,1131,289,6611,327,3071,276,308307,010302,41321,92086,53282,9535,37915,2375395195364634715,4755,5175,5201,0631,065 |

* Sales Floor Space (m²) refers to directly operated space only.

UNY (HK)

Unv (HK), our only overseas store, is located in Hong Kong's popular Taikoo Shing shopping district. An Apita-style store, it sells a large variety of merchandise and has gained popularity as an upscale store.

REGIONAL BREAKDOWN OF SUPERSTORES

| | Uny | U Store |
|------------------|---------------|---------------|
| | No. of Stores | No. of Stores |
| Chukyo Region | 90 | 57 |
| Aichi Pref. | 61 | 43 |
| Gifu Pref. | 13 | 6 |
| Mie Pref. | 8 | 8 |
| Nagano Pref. | 5 | – |
| Nara Pref. | 2 | – |
| Hokuriku Region | 18 | – |
| Shizuoka Region* | 15 | 10 |
| Kanto Region** | 34 | - |
| Other | – | 6 |
| Total | 156 | 73 |

* In Uny Co., Ltd. operations, Shizuoka Region includes Shizuoka and Yamanashi Prefectures. Those of U Store Co., Ltd. are confined to Shizuoka only. *In Uny Co., Ltd. operations, Kanto Region includes Niigata and Fukushima Prefectures.

CONVENIENCE STORES

| | | | (Million ¥) |
|---------------------------------|----------|----------|-------------|
| Years ended February 20 | 2007 | 2006 | 2005 |
| Revenues* | ¥190,557 | ¥184,188 | ¥176,842 |
| Operating Costs and Expenses | 169,134 | 159,961 | 153,640 |
| Operating Income | 21,426 | 24,230 | 23,203 |
| Identifiable Assets | 226,882 | 228,906 | 219,911 |
| Depreciation | 6,687 | 7,426 | 8,332 |
| Impairment Loss on Fixed Assets | 3,170 | 4,985 | - |
| Capital Expenditures | 12,822 | 9,756 | 19,541 |
| | | | |

* Revenues refer to sales to external customers.

| | | Circle K | | | Sunkus | |
|-------------------------|-------|----------|-------|-------|--------|-------|
| Years ended February 20 | 2007 | 2006 | 2005 | 2007 | 2006 | 2005 |
| Number of Stores | 2,898 | 2,891 | 2,855 | 2,205 | 2,263 | 2,273 |
| Franchises | 2,490 | 2,536 | 2,551 | 2,016 | 2,089 | 2,132 |
| Own Operation | 408 | 355 | 304 | 189 | 174 | 141 |
| Area Franchise Stores | 159 | 144 | 126 | 1,073 | 1,074 | 1,085 |

In the convenience store business, the Uny Group develops stores through Circle K Sunkus Co., Ltd., under the two brands of Circle K and Sunkus. In fiscal 2007, the convenience store market environment was characterized by even greater competition, amid the extremely difficult conditions prevailing across other competing industries. Against this backdrop, Circle K Sunkus placed increased emphasis on opening highly competitive stores, focusing on quality rather than quantity.

As part of its store development, Circle K Sunkus opened new stores in its three primary major metropolitan areas of Tokyo, Nagoya and Osaka, while restructuring its localization scheme in the Group's dominant area. Furthermore, Circle K Sunkus implemented new store development in Gunma Prefecture.

In the management of stores, Circle K Sunkus took initiatives to strengthen store operations with its set of unique guidelines, the "Six Stages of Store Operations."

On the product side, Circle K Sunkus commenced concentrated vendor and distribution services for fast foods and perishables, aiming to reduce raw material costs and improve product quality through scale merits. In addition, Circle K Sunkus launched its "THINK BODY" project to support healthy body development and attract health- and beauty-conscious women and health-conscious middle-aged men.

In the service category, Circle K Sunkus further developed its sales promotion activities, including purchasing point service and discount service with KARUWAZA CLUB, an in-house card service equipped with the Edy prepaid electronic money function. With these efforts, Circle K Sunkus attempted to differentiate itself from competitors. In addition, Circle K Sunkus completed the installation of its Zero Bank ATM machines in all stores in Aichi, Gifu and Mie prefectures and began to install them in stores in the Kanto region.

In terms of new business, Circle K Sunkus opened "Fork Talk" in September 2006, mainly targeting working women. As an experimental attempt, the store provides pastas and soup cooked in-store, along with an eat-in area. Circle K Sunkus also operates "99 Ichiba," a small-scale supermarket specializing in an extensive lineup of perishable foods priced mainly at ¥99. With 18 stores as of the end of February 2007, 99 Ichiba is developing as Circle K Sunkus' second main business after convenience stores.

In its fiscal year ending February 29, 2008, Circle K Sunkus is planning to open 320 stores and close 450 stores for a net decrease of 130.

CIRCLE K STORES

Circle K stores are primarily concentrated in the Chubu region of Japan, with a strong network in Aichi, Gifu and Mie prefectures making up their dominant area. Circle K has placed greater emphasis on securing prime locations and on profitability in the development of stores.

In line with initial plans and excluding area-franchise stores, Circle K opened 187 stores, and closed 180 as part of its efforts to lower the number of underperforming stores. The number of Circle K stores as of the fiscal year-end totaled 2,898, for a net increase of seven. The Circle K Group totaled 3,057 stores, which included area-franchise stores.

SUNKUS STORES

Sunkus has a strong network of stores covering the Kanto, Tohoku and Kansai regions. During the fiscal year under review, Sunkus placed considerable emphasis on store profitability. Focusing on stores that would generate guaranteed returns, Sunkus opened 119 stores. In addition, 12 area-franchise companies opened a total of 67 stores. In unprofitable stores, Sunkus closed 177 stores, and area franchisers closed 68. As of the fiscal year-end, Sunkus stores totaled 2,205, for a net decrease of 58. Including area-franchise stores, the Sunkus network stood at 3,278 stores.

REGIONAL BREAKDOWN OF CONVENIENCE STORES

(excluding area franchises)

Circle K Sunkus No. of Stores No. of Stores Hokkaido Pref. 211 Tohoku Region 151 364 Kanto Region 210 947 Chubu Region 1,999 192 Kansai Region 445 401 Chugoku Region 93 90 2,898 2,205 Total

SPECIALTY STORES

| SPECIALTY STORES | | | (Million ¥) |
|--|------------------------|--------------------------|----------------------|
| Years ended February 20 | 2007 | 2006 | 2005 |
| Revenues* | ¥133,600 | ¥128,068 | ¥127,600 |
| Operating Costs and Expenses | 131,572 | 125,526 | 125,578 |
| Operating Income | 2,028 | 2,542 | 2,022 |
| Identifiable Assets | 75,651 | 79,725 | 87,825 |
| Depreciation | 1,932 | 2,152 | 2,203 |
| Impairment Loss on Fixed Assets | 982 | 2,937 | - |
| Capital Expenditures | 2,613 | 2,996 | 2,665 |
| Identifiable Assets Depreciation Impairment Loss on Fixed Assets | 75,651 1,932 982 | 79,725 2,152 2,937 | 87,825 2,203 - |

* Revenues refer to sales to external customers.

KEY SPECIALTY STORES

| | | Sagami* | | | Molie | | | Palemo | | | Suzutan | | | Rough Ox | |
|--|--------|---------|--------|--------|--------|--------|--------|--------|--------|--------|---------|--------|-------|----------|--------|
| Years ended February 20 | 2007 | 2006 | 2005 | 2007 | 2006 | 2005 | 2007 | 2006 | 2005 | 2007 | 2006 | 2005 | 2007 | 2006 | 2005 |
| Revenues (Million ¥) | 66,923 | 63,476 | 64,527 | 8,481 | 8,505 | 8,826 | 34,095 | 31,326 | 30,322 | 21,801 | 22,505 | 21,878 | 2,302 | 2,256 | 2,047 |
| Net Sales (Million ¥) | 66,527 | 63,083 | 64,127 | 8,251 | 8,293 | 8,599 | 33,730 | 30,993 | 29,977 | 21,801 | 22,505 | 21,878 | 2,324 | 2,229 | 2,020 |
| Number of Stores | 557 | 556 | 522 | 156 | 147 | 158 | 529 | 492 | 443 | 289 | 283 | 281 | 19 | 19 | 18 |
| Newly Opened Stores | 58 | 36 | 66 | 13 | 7 | 11 | 64 | 66 | 51 | 19 | 32 | 19 | 2 | 2 | 2 |
| Sales Floor Space (m ²) | 77,325 | 60,825 | 61,459 | 19,490 | 18,461 | 19,899 | 94,029 | 82,839 | 74,407 | 42,950 | 41,603 | 41,711 | 9,854 | 10,317 | 10,316 |
| Newly Opened Floor Space (m ²) | 7,727 | 4,433 | 7,738 | 1,642 | 889 | 1,218 | 12,813 | 13,365 | 8,695 | 2,964 | 4,055 | 2,757 | 500 | 1,109 | 855 |
| Sales per Sq. Meter (Thousand ¥) | 860 | 1,037 | 1,043 | 423 | 449 | 432 | 359 | 374 | 403 | 508 | 541 | 525 | 236 | 216 | 196 |
| Full-Time Employees | 1,646 | 1,750 | 1,213 | 27 | 26 | 29 | 153 | 149 | 152 | 240 | 264 | 303 | 27 | 27 | 29 |
| Sales per Employee (Million ¥) | 40 | 36 | 53 | 306 | 319 | 297 | 220 | 208 | 197 | 91 | 85 | 72 | 86 | 83 | 70 |

* Sagami's financial data, such as Net Sales, is shown on a consolidated basis.

Uny has diversified into specialty and low-cost chain store operations over the years to respond to changing consumer demands and to develop advances in store concepts. These operations are structured as subsidiaries within the Uny Group.

Sagami Co., Ltd. is the largest national chain specializing in Japanese kimonos. Sagami also operates the following boutique chains: CATIART, which offers original and imported designer jewelry and furs; Kirat, which specializes in high-end jewelry and casual accessories; Karako, which offers sundry goods for everyday living; WarakuyaOkame, devoted to Japanese cutlery and miscellaneous items; LIVEONCE, which offers miscellaneous interior goods; and ORANGE HOUSE, providing miscellaneous kitchen items.

There were 557 stores being operated by Sagami at the end of fiscal 2007.

MOLIE

Molie Co., Ltd.'s selection of sensible and fashionable apparel is tailored to the needs of middle-aged and elderly women. Three main business categories are managed; Molie, representing the prestige of the married woman; Juan, offering contemporary coordinates; and Avant:midi, sophisticated urban casual wear. At the end of fiscal 2007, 156 stores were in operation, nine more than at the end of the previous fiscal year.

PALEMO

Palemo Co., Ltd. offers women's fashions that range from the teen and junior markets to young working women in their twenties. It has a full range of boutique formats under the key store names Galfit, Fanner, Limestone, Bispage and Siebelet.

At the end of fiscal 2007, 529 stores were in operation, 37 more than at the end of the previous fiscal year.

Suzutan Co., Ltd. offers casual wear for the young woman. Suzutan opened 19 new stores and closed 13 unprofitable stores in the fiscal year under review, for a total of 289 stores by the fiscal year-end. In the current fiscal year, we aim to increase sales and profits by further opening 35 new stores and closing 15 unprofitable ones, while refurbishing 30 stores.

ROUGH OX

Rough Ox Co., Ltd. was established in 1985 to market menswear. Despite its accumulated deficit from a slump in the past, Rough Ox is showing signs of a business recovery. It reported increased revenue and has successfully generated profits. Historically, stores have been located mainly at roadsides. Looking ahead, Rough Ox is adopting an in-store format with stores gradually shifted to shopping centers.

At the end of fiscal 2007, there were 19 stores in operation, mainly at roadside locations.

FINANCIAL SERVICES

As a direct result of an aggressive sign-up campaign, UCS Co., Ltd. increased the number of Uny Card holders during the period under review by 340,000, to a total of 2.8 million. We would like to continue winning new cardholders in fiscal 2007, because this would lead to expanded business opportunities. Operating revenues surged to ¥15,022 million, up 17.4% against the previous fiscal year. Operating income climbed 17.3% to ¥4,535 million. UCS will take steps to further increase membership in fiscal 2008, in an effort to improve profitability in its finance activities.

| | | (Million ¥) |
|---------|--|---|
| | UCS | |
| 2007 | 2006 | 2005 |
| ¥15,022 | ¥12,798 | - |
| 13,283 | 11,300 | - |
| 4,535 | 3,865 | - |
| 94,931 | 78,751 | - |
| 385 | 371 | - |
| 7 | - | - |
| 1,270 | 1,915 | - |
| | ¥15,022 13,283 4,535 94,931 385 7 | 2007 2006 ¥15,022 ¥12,798 13,283 11,300 4,535 3,865 94,931 78,751 385 371 7 - |

* Revenues refer to sales to external customers

MANAGEMENT POLICIES

1. BASIC MANAGEMENT POLICIES

The Uny Group of general merchandisers, convenience and specialty stores offers the customers in its communities an enjoyable shopping experience, as well as products and services of high quality and value. With the support of customers as its base, Uny will deliver medium- and long-term earnings growth and continue to meet the expectations of shareholders.

To accomplish this, Uny constantly reviews the products, locations and features of its stores, following the creed of "putting yourself in the customer's shoes." While increasing the service level to its customers, Uny aggressively scraps and builds stores, strives for effective utilization of management resources, and makes every effort to secure profits.

2. BASIC EARNINGS DISTRIBUTION POLICY

Uny's basic policy is to continue stable payment of cash dividends, giving due consideration to retained earnings to maintain and strengthen its financial soundness, thereby providing for the future expansion of its business.

For the fiscal year under review, Uny declared a year-end cash dividend of ¥9.0 per common share. Including the ¥9.0 per share interim, total cash dividends for the year are ¥18.0 per share, on par with the previous fiscal year. The Company plans to utilize retained earnings for capital investment including the establishment of new stores and other facility enhancements. Uny will continue to work for efficient fund distribution, the strengthening of financial soundness and improved performance.

3. GROUP MANAGEMENT POLICIES

Publicly listed companies within the Uny Group meet once a month to discuss each Group company's challenges and strategies, and to better grasp operating conditions and performance. All other Group companies meet once every two months, with Uny Co., Ltd. providing the strategic framework and overall support as required.

With the intention of benefiting shareholders by maximizing returns, each Group company adheres to the following management guidelines:

- i) In order to make quick decisions grounded in practicality and based on experience, an open and flat management structure will be employed.
- ii) In order to maintain and enhance price competitiveness, low-cost management will be employed.
- iii) Management that is transparent to customers, shareholders, and employees will be pursued.

4. CORPORATE GOVERNANCE

Uny's basic approach to corporate governance is founded upon serving its communities by offering customers products and services of high quality and value, achieving medium- and long-term earnings growth, and continuing to meet the expectations of shareholders. The Company is putting in place structures to ensure management transparency and thorough compliance in operations. Furthermore, the Company implements various measures to promote increased in-house awareness and understanding of ethical corporate behavior.

1) Corporate Organization and Internal Control System Development

Overview of Corporate Organization

Uny strives to ensure corporate governance in accordance with the Director and Corporate Auditor Systems. The Board of Directors is the ultimate decision-making body. In principle, directors meet once a month to deliberate and determine matters of importance and to supervise the executive function.

The Company has also adopted a management meeting system. Management meetings are convened once a month and attended by directors. The primary function of each meeting is to discuss and determine matters relating to the daily execution of the Company's overall business activities.

Internal Control System Development

As its company-wide internal control organization, Uny established the Risk Management Committee with the president and representative director as chair to uncover and control risks as well as to examine countermeasures against exposed risks. In addition, the Company set up its Compliance Committee under the Risk Management Committee for the purpose of administering compliance activities.

Uny's Help Line Committee was established as part of the Compliance Committee for accepting information from both inside and outside of the Company. When responding to a report, the Help Line Committee convokes the Investigation and Rogatory Committee when necessary to investigate the details surrounding reported issues and to propose countermeasures.

Finally, the Company distributes its "Corporate Ethics Standards" to all employees every year, and promotes bimonthly compliance themes to instill thorough adherence to ethical regulations and legal compliance.

Internal Audit and Audits by Corporate Auditors

Uny has appointed four corporate auditors, including two external corporate auditors. The corporate auditors attend the Board of Directors' meetings, management meetings and other meetings of importance. Corporate auditors receive reports on Company operations from directors, review important decisions, and provide management supervision in collaboration with the Internal Auditors' Office. With expert knowledge, each member of the Internal Auditors' Office implements business audits at the Company's stores, headquarters, regional headquarters and subsidiaries.

Relationship with External Corporate Auditors

Uny's external corporate auditors, Kazuyoshi Kouketsu and Ikuo Tange, are outside specialists who provide astute advice concerning the Company's decision-making processes from an impartial perspective. Messrs. Kazuyoshi Kouketsu and Ikuo Tange have no specific personal relationships or interests in the Company.

2) Development of a Risk Management System

Uny's in-house compliance and risk management promotion organizations include the aforementioned Risk Management Committee, which is chaired by the president and representative director at the Company's headquarters, and Regional Headquarters Safety Control Committees located at the Company's regional headquarters, with each regional general manager appointed as a chair. In addition, Store Safety Control Committees have been established at every store and are chaired by respective store managers. The Risk Management Committee reviews and provides measures to deal with all issues related to corporate ethics and risk management. The Regional Headquarters Safety Control Committees and Store Safety Control Committees function together as a unit to implement corporate ethics programs and risk management activities.

CONSOLIDATED FINANCIAL REVIEW

OPERATING RESULTS

Revenues by Segment

| | Millions of | of Yen | % Cł | nange |
|--------------------|-------------|--------|-----------|-----------|
| | 200 | 7 | 2007/2006 | 2006/2005 |
| Superstores | ¥ 884,733 | 72.0% | 1.0% | 0.2% |
| Convenience Stores | 190,557 | 15.5 | 3.5 | 4.2 |
| Specialty Stores | 133,600 | 10.9 | 4.3 | 0.4 |
| Financial Services | 18,854 | 1.5 | 47.3 | _ |
| Other | 1,202 | 0.1 | (11.7) | |
| Total | ¥1,228,946 | 100.0% | 2.2% | 1.0% |

Revenues

In fiscal 2007, ended February 20, 2007, consolidated operating revenue rose 2.2% from the previous fiscal year to ¥1,228,946 million. Within this figure, net sales amounted to ¥1,061,711 million, up 2.3% year on year, and other operating revenue gained 1.4% to ¥167,235 million.

By segment, operating revenue in the superstore segment climbed 1.0% to ¥884,733 million. During the fiscal year under review, Uny opened two Apita stores and closed seven stores, including one Apita store, three Uny stores and three U Home stores. Despite harsh market competition with the opening of large-scale stores and supermarkets by other companies, net sales, including newly constructed stores, edged up 0.9%, while same-store sales declined 1.3% year on year. Owing to a 3.9% increase in other operating revenue, the overall operating revenue rose 1.0%. During fiscal 2007. net sales at U Store outlets edged down 0.1%. despite the opening of one new store, and same-store sales were down 1.3%.

In the convenience store segment, operating revenue increased 3.5% to ¥190,557 million from the previous fiscal year. Same-store sales started on a recovery trend, owing to warm winter weather, with a temperate climate continuing since October. Same-store sales, however, decreased 3.3%, with a 3.0% decline at Circle K stores and a 3.8% decline at Sunkus stores. This was attributable to stagnant sales caused by low demand during holiday periods due to low temperatures in the spring and a prolonged rainy season.

On the store development front, we placed the highest priority in the three major metropolitan areas of Tokyo, Nagoya and Osaka on store openings. In addition, we implemented new store development in Gunma Prefecture. Furthermore, we accelerated store relocation, as well as a scrap-and-build policy in areas with stagnant sales, for the purpose of improving profitability. During fiscal 2007, we opened 187 Circle K stores and 119 Sunkus stores, while closing 180 Circle K stores and 177 Sunkus stores. The total number of Circle K stores and Sunkus stores at the end of the fiscal year under review was 2,898 and 2,205, respectively. This resulted in a net increase of 7 Circle K stores and net decrease of 58 Sunkus stores. Operating revenue in this segment climbed 3.5% due mainly to an increase in the number of consolidated subsidiaries.

In the specialty stores segment, operating revenue gained 4.3% year on year to ¥133,600 million. Sagami's consolidated same-store sales were down 9.0% from the previous fiscal year. However, the operating revenue of newly consolidated Suzunoki Co., Ltd. contributed to this result. Though Palemo's same-store sales declined 2.2%, it recorded revenue growth due to an increase in the number of its stores. Suzutan's same-store sales fell 3.8% year on year while net sales declined 3.1%. As a result, overall operating revenue in this segment increased 4.3%.

In the financial services segment, which was separated from the other segment from the fiscal year under review, operating revenue surged 47.3% to ¥18,854 million. This was attributable to the expansion of UCS's operational base, with an increase in the number of cardholders by 340,000 to approximately 2.8 million at the end of fiscal 2007.

By merchandise category, sales rose 0.8% for clothing, 1.9% for household goods and 2.7% for foods.

Earnings

Gross operating profit for the fiscal year under review rose 2.2% to ¥459,394 million. This was the result of net sales increasing 2.3%, the gross profit margin improving 0.1 of a percentage point to 27.5%, and gross profit climbing 2.7% to ¥292,159 million. Furthermore, other operating revenue, namely, income from real estate leasing and other income, improved 3.0% and 1.0%, respectively, which contributed to a 1.4% gain to ¥167,235 million. Selling, general and administrative expenses (SG&A) rose 1.6% to ¥412.252 million. As a result, operating income grew 8.2% year on year to ¥47,142 million.

By segment, operating income in the superstore segment jumped 49.3% to ¥18,213 million, reflecting a 0.3% increase in operating costs offset by a 1.0% increase in operating revenue. In the convenience store segment, operating revenue improved 3.5% due to an increase in the number of consolidated subsidiaries. However, operating costs increased 5.7% from the previous fiscal year, causing an 11.6% decrease in operating income to ¥21,426 million. In the specialty store segment, operating income in Palemo, Suzutan and Molie grew, while Sagami recorded operating losses. As a result, the operating income in this segment fell 20.2% to ¥2,028 million. In the financial services segment, operating income gained 21.0% to ¥4,676 million supported by a 17.3% increase in UCS's operating income.

In the other income (expenses) category, net financial expenses (interest expenses less interest and dividend income) totaled ¥2,053 million, down from ¥2,226 million from the previous fiscal year. Major factors behind this result were the increase in interest and dividend income compared with the previous fiscal year, due to a rise in interest rates and an improvement in business performance. Other expenses included a ¥11,057 million impairment loss, a ¥2,996 million loss on sales or disposal of property and equipment, a ¥2,045 million loss on cancellation of lease contracts and ¥1,257 million from the cumulative effect of accounting changes of subsidiaries. The ¥53,720 million gain on the return of the substituted portion of the employee welfare pension fund that was recorded in the previous fiscal year was absent in fiscal 2007.

As a result, income before income taxes and minority interests decreased 37.0% from the previous fiscal year to ¥29,266 million. Net income fell 42.2% to ¥9,302 million after deducting ¥16,371 million in income tax expenses and ¥3,593 million in minority interests in earnings of consolidated subsidiaries. Net income per share for the fiscal year under review was down from ¥84.64 to ¥49.27. Cash dividends stood at ¥18.00, which was on par with the previous fiscal year.

Financial Position and Liquidity

As of February 20, 2007, the Uny Group's assets totaled ¥966,226 million, an increase of ¥15,075 million from the end of the previous fiscal year. Current assets rose ¥4,897 million to ¥295,943 million, with notes and accounts receivable up ¥1,302 million to ¥58,370 million.

Property and equipment, at cost, less accumulated depreciation, increased ¥18,828 million year on year to ¥410,194 million. Investments and other assets declined ¥8,650 million to ¥260,089 million.

In terms of liabilities, interest-bearing debt (long-term debt, including current portion, short-term borrowings and commercial paper) grew ¥9,117 million to ¥310,515 million. The interest-coverage ratio declined from 15.7 times to 9.6 times.

At the fiscal year-end, the equity ratio (total equity less minority interests to total assets) improved 0.2 of a percentage point to 25.3%.

Cash Flows

Net cash provided by operating activities amounted to ¥69,635 million, up ¥37,194 million from a year earlier. This reflected income before income taxes and minority interests, which was down ¥17,188 million to ¥29,266 million, and an impairment loss on fixed assets, which decreased ¥37,906 million compared with the previous fiscal year. The results were also due to a decrease in trade payables of ¥458 million, an improvement from the decrease in the previous fiscal year of ¥25,140 million and the decrease in employee retirement benefit liability of ¥2,765 million, down from the decrease in the previous fiscal year of ¥52,755 million. Income tax paid increased ¥2,397 million from the previous fiscal year to ¥15,781 million.

Net cash used in investing activities increased ¥12,875 million to ¥72,542 million. Principal components were the absence of the payment for transfer of a golf club operation business of ¥3,148 million, which was recorded in the previous fiscal year, acquisition costs of

Sales by Merchandise Category

| | | | Million | s of Yen | | | Change 2007/2006 |
|---|------------|--------|------------|----------|------------|--------|---------------------|
| Years ended February 20 | 2 | 007 | 20 | 006 | 20 | 005 | |
| Clothing | ¥ 288,611 | 23.5% | ¥ 286,282 | 23.8% | ¥ 284,472 | 23.9% | 0.8% |
| Women's clothing | 103,288 | 35.8 | 101,277 | 35.4 | 101,094 | 35.5 | 2.0 |
| Children's clothing | 26,357 | 9.1 | 26,835 | 9.4 | 26,936 | 9.5 | (1.8) |
| Men's clothing | 32,100 | 11.1 | 32,810 | 11.5 | 31,833 | 11.2 | (2.2) |
| Accessories and shoes | 48,826 | 16.9 | 48,936 | 17.1 | 47,247 | 16.6 | (0.2) |
| Lingerie | 38,071 | 13.2 | 38,914 | 13.6 | 38,073 | 13.4 | (2.2) |
| Kimonos and related accessories | 39,969 | 13.8 | 37,510 | 13.1 | 39,289 | 13.8 | 6.6 |
| | | 100.0 | | 100.0 | | 100.0 | |
| Household Goods | 183,068 | 14.9 | 179,638 | 14.9 | 176,627 | 14.8 | 1.9 |
| Sundry and leisure goods | 137,199 | 74.9 | 131,494 | 73.2 | 126,991 | 71.9 | 4.3 |
| Furniture, electrical appliances and others | 45,869 | 25.1 | 48,144 | 26.8 | 49,636 | 28.1 | (4.7) |
| | | 100.0 | | 100.0 | | 100.0 | |
| Foods | 562,833 | 45.8 | 548,167 | 45.6 | 545,670 | 45.8 | 2.7 |
| Fresh foods | 298,052 | 53.0 | 292,999 | 53.5 | 293,646 | 53.8 | 1.7 |
| Processed foods | 264,781 | 47.0 | 255,168 | 46.5 | 252,024 | 46.2 | 3.8 |
| | | 100.0 | | 100.0 | | 100.0 | |
| Other Merchandise | 27,199 | 2.2 | 23,678 | 2.0 | 22,025 | 1.8 | 14.9 |
| Net Sales | 1,061,711 | 86.4 | 1,037,765 | 86.3 | 1,028,794 | 86.4 | 2.3 |
| Other Operating Revenue | 167,235 | 13.6 | 164,876 | 13.7 | 162,505 | 13.6 | 1.4 |
| Total | ¥1,228,946 | 100.0% | ¥1,202,641 | 100.0% | ¥1,191,299 | 100.0% | 2.2% |

¥57,572 million for property and equipment, lease deposits of ¥9,703 million and a ¥2,969 million increase in short-term investments.

Net cash used in financing activities amounted to ¥4,576 million, a turnaround from net cash provided by financing activities of ¥24,454 million in the previous fiscal year. The net increase in interest-bearing debt (short-term borrowings, long-term debt, commercial paper and bonds) was down from ¥24,375 million in fiscal 2006 to ¥8,799 million in the fiscal year under review. Net decrease in guarantee deposits from tenants totaled ¥2,532 million in fiscal 2007, while Uny recorded a net increase in guarantee deposits from tenants of ¥3,348 million in the previous fiscal year. In addition, a ¥5,172 million repurchase of a subsidiary's stock from minority shareholders was recorded in the fiscal year under review.

In fiscal 2008, ending February 20, 2008, plans call for capital investment of ¥77,100 million on a contract basis, compared with approximately ¥67,000 million in fiscal 2007.

OUTLOOK FOR FISCAL 2008

In the fiscal year ending February 20, 2008, overall corporate performance is expected to improve along with the continuous upswing in the Japanese economy and the accompanying recovery in personal consumption. However, we anticipate that retailers will experience an ongoing harsh business environment amid conditions that include an aging society with a declining birthrate and a further intensification of market competition with other companies both in and outside of the industry.

In the superstore segment, Uny plans to open four stores, including three mall-type Apita stores, and it will construct one U Store. Operating revenue in this segment, however, is expected to fall below the previous fiscal year due to the lower operating revenue forecast for Uny Co., Ltd. and Uny (HK) Co., Ltd. in fiscal 2008. Under these circumstances, we will continue to make efforts to improve the gross profit margin, while reducing operating costs, to achieve increased profit.

In the convenience store segment, we set up a management policy for fiscal 2008 calling for a "thorough shift to quality-oriented business" by proactively responding to potential risks such as unprofitable stores and by implementing reinforced marketing through store operations, as well as reinvigorating store and product development. By doing so, we will shift to store chains with a lean management structure. In fiscal 2008, Circle K Sunkus Co., Ltd. plans to open 320 stores and close 450 stores, which will result in a net decrease in the number of stores by 130 at the end of fiscal 2008.

In the specialty store segment, we will further increase the profitability of each store by continuing our aggressive scrap and build policy and reinvigorating sales capabilities at our existing stores. We will also work to develop a new store format.

UCS Co., Ltd. will strive to increase the number of cardholders by introducing a speedy issuance system and strengthening in-store promotion activities. Together with this, we will consider the installation of a non-contact IC payment system. In addition, we will proceed with the restructuring of finance products and earnings structure for the purpose of responding to the enforcement of the revised Money-Lending Business Control and Regulation Law.

Consolidated operating revenue for fiscal 2008 is projected to grow 0.2% to \pm 1,232,000 million, operating income to rise 3.3% to \pm 48,700 million and net income to increase 26.9% to \pm 11,800 million.

Management's discussion of the outlook for fiscal 2008, its plans for store openings and its forecasts of operating revenue and net income are forward-looking statements. Principal factors that may cause actual results to differ materially from those expressed in the forward-looking statements made by the management of Uny include a downturn in the domestic economy, the inability to open new stores as planned and a worse-than-expected deterioration in the competitive environment of the retail industry in Japan.

SELECTED FINANCIAL DATA

| UNY CO., LTD. and Consolidated Subsidiaries | | | Millions of Yen | | | Thousands of U.S. Dollars* |
|--|------------|------------|-----------------|------------|------------|-------------------------------|
| Years ended February 20 | 2007 | 2006 | 2005 | 2004 | 2003 | 2007 |
| For the Year | | | | | | |
| Operating revenue | ¥1,228,946 | ¥1,202,641 | ¥1,191,299 | ¥1,167,568 | ¥1,179,913 | \$10,327,277 |
| Net sales | 1,061,711 | 1,037,765 | 1,028,794 | 1,010,810 | 1,027,140 | 8,921,941 |
| Cost of goods sold | 769,552 | 753,152 | 751,388 | 745,719 | 761,084 | 6,466,824 |
| Selling, general and administrative expenses | 412,252 | 405,908 | 398,116 | 378,183 | 369,169 | 3,464,302 |
| Interest expenses | 3,396 | 3,166 | 3,284 | 3,253 | 3,546 | 28,538 |
| Income before income taxes and | | | | | | |
| minority interests | 29,266 | 46,454 | 34,853 | 29,972 | 38,427 | 245,933 |
| Net income | 9,302 | 16,102 | 10,878 | 9,828 | 12,544 | 78,168 |
| Purchases of property and equipment | 57,572 | 48,002 | 48,547 | 34,251 | 32,938 | 483,798 |
| Lease deposits made | 9,703 | 12,555 | 14,068 | 10,052 | 9,858 | 81,538 |
| Per share data (in Yen and U.S. Dollars): | | | | | | |
| Net income | 49.27 | 84.64 | 56.84 | 51.13 | 65.29 | 0.41 |
| Cash dividends | 18.00 | 18.00 | 18.00 | 18.00 | 18.00 | 0.15 |
| Average shares issued (in Thousands) | 189,295 | 189,295 | 189,295 | 189,295 | 189,295 | _ |
| | | | | | | |
| At Year-End | | | | | | |
| Merchandise inventories | 62,404 | 64,715 | 64,871 | 61,948 | 59,161 | 524,403 |
| Property and equipment (book value) | 410,194 | 391,366 | 416,131 | 389,350 | 384,132 | 3,447,008 |
| Total assets | 966,226 | 951,151 | 982,309 | 922,262 | 892,853 | 8,119,546 |
| Long-term debt, less current portion | 173,824 | 184,131 | 162,022 | 168,041 | 166,918 | 1,460,706 |
| Total equity** | 364,291 | _ | _ | _ | | 3,061,269 |
| Shareholders' equity** | _ | 239,145 | 222,612 | 214,178 | 206,577 | _ |
| | | | | | | |
| Profitability | | | | | | |
| (Net sales – cost of goods sold)/Net sales (%) | 27.5 | 27.4 | 27.0 | 26.2 | 25.9 | — |
| Income before income taxes/Operating revenues (%) |) 2.4 | 3.9 | 2.9 | 2.6 | 3.3 | |
| Net income/Operating revenues (%) | 0.8 | 1.3 | 0.9 | 0.8 | 1.1 | _ |
| Net income/Total assets (%) | 1.0 | 1.7 | 1.1 | 1.1 | 1.4 | _ |
| Net income/Shareholders' equity | | | | | | |
| [Total equity-minority interests] (%) | 3.8 | 6.7 | 4.9 | 4.6 | 6.1 | |
| | | | | | | |
| Financial Structure Analysis | | | | | | |
| Shareholders' equity | | 05.5 | ~~ - | <u> </u> | | |
| [Total equity-minority interests]/Total assets (%) | 25.3 | 25.1 | 22.7 | 23.2 | 23.1 | |
| Long-term debt/Shareholders' equity | • - | 0.5 | o – | a - | o - | |
| [Total equity-minority interests] (Times) | 0.7 | 0.8 | 0.7 | 0.8 | 0.8 | — |
| Income before income taxes and | - | . – | | | | |
| interest expenses/Interest expenses (Times) | 9.6 | 15.7 | 11.6 | 10.2 | 11.8 | _ |
| Turnover Analysis | | | | | | |
| Net sales/Merchandise inventories (Times) | 17.0 | 16.0 | 15.9 | 16.3 | 17.4 | |
| | | | | | | |
| Operating revenues/Total assets (Times) | 1.3 | 1.3 | 1.2 | 1.3 | 1.3 | |

*See Note 1(b) of Notes to Consolidated Financial Statements.

**See Note 2(b) of Notes to Consolidated Financial Statements.

CONSOLIDATED STATEMENTS OF INCOME

| UNY CO., LTD. and Consolidated Subsidiaries | | Millions of Yen | | Thousands of U.S. Dollars |
|---|------------|-----------------|------------|------------------------------|
| For the Years Ended February 20, 2007, 2006 and 2005 | 2007 | 2006 | 2005 | 2007 |
| Operating Revenue (Note 12): | | | | |
| Net sales | ¥1,061,711 | ¥1,037,765 | ¥1,028,794 | \$ 8,921,941 |
| Other | 167,235 | 164,876 | 162,505 | 1,405,336 |
| | 1,228,946 | 1,202,641 | 1,191,299 | 10,327,277 |
| Operating Costs and Expenses (Notes 6, 8 and 12): | | | | |
| Cost of goods sold | 769,552 | 753,152 | 751,388 | 6,466,824 |
| Selling, general and administrative expenses | 412,252 | 405,908 | 398,116 | 3,464,302 |
| | 1,181,804 | 1,159,060 | 1,149,504 | 9,931,126 |
| Operating income | 47,142 | 43,581 | 41,795 | 396,151 |
| Other Income (Expenses): | | | | |
| Interest and dividend income | 1,343 | 940 | 836 | 11,286 |
| Interest expenses | (3,396) | (3,166) | (3,284) | (28,538) |
| Equity in net earnings of affiliate | 253 | 317 | 725 | 2,126 |
| Loss on sales or disposal of property and equipment | (2,996) | (2,315) | (4,715) | (25,176) |
| Loss on cancellation of lease contracts | (2,045) | (1,675) | (1,396) | (17,185) |
| Loss on close-down of stores | (969) | (752) | (236) | (8,143) |
| Loss on write-down of securities | (277) | (199) | (408) | (2,328) |
| Impairment loss on fixed assets (Note 2(j)) | (11,057) | (48,963) | _ | (92,916) |
| Cumulative effect on accounting changes of subsidiaries | | | | |
| (Notes 2(q) and 2(g)) | (1,257) | (2,371) | _ | (10,563) |
| Gain on return of substituted portion of | | | | |
| employee welfare pension fund (Note 2(I)) | — | 53,720 | — | — |
| Repayment forgiveness of deposits from golf club members | — | 5,111 | _ | _ |
| Miscellaneous, net | 2,525 | 2,226 | 1,536 | 21,219 |
| | (17,876) | 2,873 | (6,942) | (150,218) |
| Income before income taxes and minority interests | 29,266 | 46,454 | 34,853 | 245,933 |
| Income Taxes (Note 11) | 16,371 | 23,897 | 16,125 | 137,572 |
| Income before minority interests | 12,895 | 22,557 | 18,728 | 108,361 |
| Less, Minority Interests in Earnings of Consolidated Subsidiaries | (3,593) | (6,455) | (7,850) | (30,193) |
| Net income | ¥ 9,302 | ¥ 16,102 | ¥ 10,878 | \$ 78,168 |
| | | Yen | | U.S. Dollars |
| Per Share (in Yen and U.S. Dollars): | | | | |
| Net income | ¥49.27 | ¥84.64 | ¥56.84 | \$0.41 |
| Cash dividends | 18.00 | 18.00 | 18.00 | 0.15 |

CONSOLIDATED BALANCE SHEETS

| JNY CO., LTD. and Consolidated Subsidiaries | Millions | Thousands of U.S. Dollars | |
|---|-----------|------------------------------|--------------------|
| ebruary 20, 2007 and 2006 | 2007 | 2006 | 2007 |
| Current Assets: | | | |
| Cash and cash equivalents | ¥ 102,121 | ¥ 108,104 | \$ 858,160 |
| Short-term investments (Notes 4 and 5) | 1,472 | 1,202 | 12,370 |
| Notes and accounts receivable: | , | , | , |
| Trade notes | 36 | 135 | 302 |
| Trade accounts | 44,994 | 40,051 | 378,101 |
| Other | 16,398 | 19,401 | 137,798 |
| Allowance for doubtful accounts | (3,058) | (2,519) | (25,697) |
| | 58,370 | 57,068 | 490,504 |
| Merchandise inventories | 62,404 | 64,715 | 524,403 |
| Deferred tax assets (Note 11) | 6,207 | 5,206 | 52,160 |
| Other current assets | 65,369 | 54,751 | 549,319 |
| Total current assets | 295,943 | 291,046 | 2,486,916 |
| | ; | | _,, |
| Property and Equipment, at Cost (Note 5): Land | 181,130 | 162,772 | 1,522,101 |
| Buildings and structures | 418,017 | 413,184 | 3,512,748 |
| Equipment and fixtures | 67,191 | 67,847 | 564,630 |
| Construction in progress | 13,018 | 6,791 | 109,395 |
| | 679,356 | 650,594 | 5,708,874 |
| Accumulated depreciation | (269,162) | (259,228) | (2,261,866) |
| | 410,194 | 391,366 | 3,447,008 |
| | | | |
| Investments and Other Assets: Lease deposits (Notes 5 and 8) | 156,891 | 162,957 | 1,318,412 |
| Investments in and long-term loans to unconsolidated subsidiaries | _00,001 | 102,007 | _,010,11E |
| and affiliates (Note 4) | 8,372 | 9,362 | 70,353 |
| Investment securities (Note 4) | 26,173 | 27,474 | 219,941 |
| Deferred tax assets (Note 11) | 11,639 | 12,609 | 97,807 |
| Goodwill | | | |
| Other | 19,792 | 21,724 | 166,319 339,227 |
| | 40,368 | 37,997 | |
| Allowance for doubtful accounts | (3,146) | (3,384) | (26,437) |
| T () | 260,089 | 268,739 | 2,185,622 |
| Total assets | ¥ 966,226 | ¥ 951,151 | \$ 8,119,546 |

| 2007 2006 20 Current Liabilities: Short-term borrowings (Note 5) ¥ 84,216 ¥ 87,112 \$ 70 Current portion of long-term debt (Note 5) 52,475 30,155 44 Notes and accounts payable: 12,052 13,313 10 Trade notes 12,052 13,313 10 Trade accounts 99,518 97,946 83 Other 32,109 32,735 26 Income taxes payable 17,743 16,721 14 Income taxes payable 10,095 8,853 8 Other current liabilities 355,447 329,192 2,980 Long-term debt, less current portion (Note 5) 173,824 184,131 1,46 Guarantee deposits from tenants 55,588 57,792 46 Employee retirement benefit liability (Note 5) 11,246 14,012 9 Other long-term liabilities (Note 11) 5,830 3,715 4 Common stock 10,129 — 8 3272 — 7 Comm | Thousands of U.S. Dollars | | of Ven | Millions | |
|--|------------------------------|-----|----------|----------|---|
| Short-term borrowings (Note 5) ¥ 84,216 ¥ 87,112 \$ 70 Current portion of long-term debt (Note 5) 52,475 30,155 44 Notes and accounts payable: 12,052 13,313 10 Trade accounts 99,518 97,946 83 Other 32,109 32,735 266 143,679 143,994 1,200 43,994 1,201 Accrued expenses 17,743 16,721 144 Income taxes payable 10,095 8,853 8 Other current liabilities 47,239 42,357 399 Total current liabilities 355,447 329,192 2,986 Cong-term Liabilities: 355,548 57,792 46 Guarantee deposits from tenants 55,588 57,792 46 Guarantee deposits from tenants 10,129 - 8 Common stock 10,129 | 2007 | | | | |
| Short-term borrowings (Note 5) ¥ 84,216 ¥ 87,112 \$ 70 Current portion of long-term debt (Note 5) 52,475 30,155 44 Notes and accounts payable: 12,052 13,313 10 Trade accounts 99,518 97,946 83 Other 32,109 32,735 266 143,679 143,994 1,20 Accrued expenses 17,743 16,721 144 Income taxes payable 10,095 8,853 8 Other current liabilities 47,239 42,357 399 Total current liabilities 355,447 329,192 2,98 cong-term Liabilities 355,548 57,792 46 Guarantee deposits from tenants 55,588 57,792 46 Guarantee deposits from tenants 51,246 10,129 | | | | | Current Liabilities: |
| Current portion of long-term debt (Note 5) 52,475 30,155 44 Notes and accounts payable: 12,052 13,313 10 Trade notes 99,518 97,946 83 Other 32,109 32,735 26 143,679 143,994 1,200 4 Accrued expenses 17,743 16,721 14 Income taxes payable 10,095 8,853 8 Other current liabilities 355,447 329,192 2,98 ong-term liabilities (Note 5) 173,824 184,131 1,46 Guarantee deposits from tenants 55,588 57,792 46 Employee retirement benefit liability (Note 6) 11,246 14,012 9 Other long-term liabilities (Note 11) 5,830 | 07.697 | \$ | ¥ 87.112 | ¥ 84.216 | |
| Notes and accounts payable: 12,052 13,313 10 Trade notes 99,518 97,946 83 0ther 32,109 32,735 26 Accrued expenses 143,679 143,994 1,20 1,20 1,21 14 Income taxes payable 10,095 8,853 8 6 143,679 143,994 1,20 Accrued expenses 17,743 16,721 14 14 16,721 14 Income taxes payable 10,095 8,853 8 8 6 743 16,721 14 Income taxes payable 10,095 8,853 8 5 5 8 5 7 39 7 7 329,192 2,98 5 5 5 8 5 5 8 5,792 46 6 5 5 5 5 5 5 5 7 2 46 6 10,129 9 0 16 14,319 1,46 16,012 9 | 40,966 | | | | 0 |
| Trade notes 12,052 13,313 10 Trade accounts 99,518 97,946 83 Other 32,109 32,735 26 Accrued expenses 143,679 143,994 1,20 Accrued expenses 17,743 16,721 14 Income taxes payable 10,095 8,853 8 Other current liabilities 47,239 42,357 39 Total current liabilities 355,447 329,192 2,98 ong-term Liabilities 355,447 329,192 2,98 ong-term Liabilities 355,447 329,192 2,98 ougaratee deposits from tenants 55,588 57,792 46 Guarantee deposits from tenants 55,588 57,792 46 Employee retirement benefit liability (Note 6) 11,246 14,012 9 Other ong-term liabilities 49,487 41 41 Retained earnings 10,129 8 71 44 Common stock 10,129 8 8 71 41 Retaine dearnings 177,165 14,48 <td< td=""><td>10,500</td><td></td><td>00,100</td><td>02,00</td><td></td></td<> | 10,500 | | 00,100 | 02,00 | |
| Trade accounts 99,518 97,946 83 Other 32,109 32,735 26 143,679 143,994 1,20 Accrued expenses 17,743 16,721 14 Income taxes payable 10,095 8,853 8 Other current liabilities 47,239 42,357 39 Total current liabilities 355,447 329,192 2,98 ong-term Liabilities: 173,824 184,131 1,466 Guarantee deposits from tenants 55,588 57,792 46 Employee retirement benefit liability (Note 6) 11,246 14,012 9 Other long-term liabilities (Note 11) 5,830 3,715 4 246,488 259,650 2,07 squity (Note 7): Common stock 10,129 — 8 Common stock 10,129 — 8 14 Less, treasury stock, at cost 177,165 — 1,48 Uter components of equity 8,372 — 7 Minority interests 119,853 — 1,000 Total shareholders' equ | 01,277 | | 13 313 | 12 052 | |
| Other 32,109 32,735 26 Accrued expenses 143,679 143,994 1,20 Income taxes payable 10,095 8,853 8 Other current liabilities 47,239 42,357 39 Total current liabilities 355,447 329,192 2,98 cong-term debt, less current portion (Note 5) 173,824 184,131 1,46 Guarantee deposits from tenants 55,88 57,792 46 Guarantee deposits from tenants 55,88 37,715 4 Employee retrimemt benefit liability (Note 6) 11,246 14,012 9 Other long-term liabilities (Note 11) 5,830 3,715 4 Retained earnings 10,129 — 8 Capital surplus 49,487 — 41 Retained earnings (715) — (0 Total shareholders' equity 236,066 — 1,98 Other components of equity 8,372 — 7 Minority interests 119,853 — 1,000 | 336,286 | | | | |
| Accrued expenses 143,679 143,994 1,20 Accrued expenses 17,743 16,721 14 Income taxes payable 0,095 8,853 8 Other current liabilities 47,239 42,357 39 Total current liabilities 355,447 329,192 2,98 ong-Term Liabilities 355,447 329,192 2,98 ong-term debt, less current portion (Note 5) 173,824 184,131 1,46 Guarantee deposits from tenants 55,588 57,792 46 Employee retirement benefit liability (Note 6) 11,246 14,012 9 Other long-term liabilities (Note 11) 5,830 3,715 4 Retained earnings 10,129 – 8 Capital surplus 49,487 – 41 Retained earnings 177,165 – 1,48 Less, treasury stock, at cost (715) – (0 Total shareholders' equity 236,066 – 1,98 Other components of equity 364,291 – | 269,824 | | | | |
| Accrued expenses 17,743 16,721 14 Income taxes payable 10,095 8,853 8 Other current liabilities 47,239 42,357 39 Total current liabilities 355,447 329,192 2,98 ong-Term Liabilities: - - 2,98 Long-term debt, less current portion (Note 5) 173,824 184,131 1,46 Guarantee deposits from tenants 55,588 57,792 46 Employee retirement benefit liability (Note 6) 11,246 14,012 9 Other long-term liabilities (Note 11) 5,830 3,715 4 Common stock 10,129 - 8 Capital surplus 49,487 - 41 Retained earnings 177,165 - 1,48 Less, treasury stock, at cost (715) - (0 Total shareholders' equity 286,066 - 1,98 Other components of equity 364,291 - 3,06 Total equity 364,291 - 3,06 Total liabilities and equity 49,486 - 123,164< | 207,387 | | | | |
| Income taxes payable 10,095 8,853 8 Other current liabilities 47,239 42,357 39 Total current liabilities 355,447 329,192 2,98 ong-Term Liabilities: | 49,101 | | | | Accrued expenses |
| Other current liabilities 47,239 42,357 39 Total current liabilities 355,447 329,192 2,98 ong-Term Liabilities: 173,824 184,131 1,46 Guarantee deposits from tenants 55,588 57,792 46 Employee retirement benefit liability (Note 6) 11,246 14,012 9 Other long-term liabilities (Note 11) 5,830 3,715 44 Capital surplus 246,488 259,650 2,07 iquity (Note 7): 246,488 259,650 2,07 common stock 10,129 — 8 Capital surplus 49,487 — 41 Retained earnings 177,165 — 1,48 Less, treasury stock, at cost (715) — (0 Total shareholders' equity 236,066 — 1,98 Other components of equity 8,372 — 7 Minority interests 119,853 — 1,00 Total liabilities and equity ¥966,226 _ \$8,11" | 84,832 | | | | |
| Total current liabilities 355,447 329,192 2,98 .ong-Term Liabilities: | 396,966 | | | | |
| Long-term debt, less current portion (Note 5) 173,824 184,131 1,46 Guarantee deposits from tenants 55,588 57,792 46 Employee retirement benefit liability (Note 6) 11,246 14,012 9 Other long-term liabilities (Note 1) 5,830 3,715 44 246,488 259,650 2,07 Equity (Note 7): 246,488 259,650 2,07 Common stock 10,129 — 8 Capital surplus 49,487 — 41 Retained earnings 177,165 — 1,48 Less, treasury stock, at cost (715) — (0 Total shareholders' equity 8,372 — 7 Minority interests 119,853 — 1,00 Total equity 364,291 — 3,06 Total liabilities and equity ¥966,226 — \$8,11* Alinority Interests — 10,129 - 3,06 Total liabilities and equity ¥966,226 — \$8,11* <tr< td=""><td>986,949</td><td></td><td></td><td></td><td></td></tr<> | 986,949 | | | | |
| Long-term debt, less current portion (Note 5) 173,824 184,131 1,466 Guarantee deposits from tenants 55,588 57,792 466 Employee retirement benefit liability (Note 6) 11,246 14,012 99 Other long-term liabilities (Note 1) 5,830 3,715 44 246,488 259,650 2,07 Equity (Note 7): 246,488 259,650 2,07 Common stock 10,129 — 8 Capital surplus 49,487 — 41 Retained earnings 177,165 — 1,48 Less, treasury stock, at cost (715) — 0 Total shareholders' equity 8,372 — 77 Minority interests 119,853 — 1,000 Total equity 364,291 — 3,06 Total liabilities and equity ¥966,226 — \$8,117 Minority Interests — 10,129 _ 3,06 Total liabilities and equity ¥966,226 — \$8,117 | | | | | ong-Term Liabilities. |
| Guarantee deposits from tenants 55,588 57,792 46 Employee retirement benefit liability (Note 6) 11,246 14,012 94 Other long-term liabilities (Note 11) 5,830 3,715 44 246,488 259,650 2,07 Equity (Note 7): 246,488 259,650 2,07 Common stock 10,129 - 8 Capital surplus 49,487 - 41 Retained earnings 177,165 - 1,48 Less, treasury stock, at cost (715) - (0 Total shareholders' equity 8,372 - 77 Minority interests 119,853 - 1,000 Total equity 364,291 - 3,06 Total liabilities and equity ¥966,226 - \$8,111 Minority Interests - 123,164 - Shareholders' Equity: - 10,129 - Common stock - 10,129 - 49,486 Retained earnings - 171,908 - 171,908 Land revaluation decremen | 60,706 | 1. | 184 131 | 173,824 | |
| Employee retirement benefit liability (Note 6) 11,246 14,012 9. Other long-term liabilities (Note 11) 5,830 3,715 4. 246,488 259,650 2,07 Equity (Note 7): - 8 Common stock 10,129 - 8 Capital surplus 49,487 - 41 Retained earnings 177,165 - 1,48 Less, treasury stock, at cost (715) - (0 Total shareholders' equity 236,066 - 1,98 Other components of equity 8,372 - 7/ Minority interests 119,853 - 1,00 Total equity 364,291 - 3,06 Total liabilities and equity ¥966,226 - \$8,11 Ationrity Interests - 123,164 - Shareholders' Equity: - 49,486 - Common stock - 10,129 - 49,486 Retained earnings - 171,908 - 171,908 Land revaluation decrement - (1,343 | 67,126 | | | | |
| Other long-term liabilities (Note 11) 5,830 3,715 44 246,488 259,650 2,07 Equity (Note 7): | 94,504 | | | | |
| 246,488 259,650 2,07 icquity (Note 7): 0 0,129 - 8 Capital surplus 49,487 - 41 Retained earnings 177,165 - 1,48 Less, treasury stock, at cost (715) - (0 Total shareholders' equity 236,066 - 1,98 Other components of equity 8,372 - 7/ Minority interests 119,853 - 1,00 Total equity 364,291 - 3,06 Total liabilities and equity ¥966,226 - \$8,11 Alinority Interests - 123,164 Shareholders' Equity: - 49,486 Capital surplus - 49,486 Retained earnings - 171,908 Land revaluation decrement - (1,343) | 48,992 | | | | |
| Common stock 10,129 8 Capital surplus 49,487 41 Retained earnings 177,165 1,48 Less, treasury stock, at cost (715) (0 Total shareholders' equity 236,066 1,98 Other components of equity 8,372 77 Minority interests 119,853 1,00 Total equity 364,291 3,06 Total liabilities and equity ¥966,226 \$8,111 Minority Interests 123,164 Minority Interests 10,129 Common stock 10,129 Common stock 10,129 Capital surplus 49,486 Retained earnings 171,908 Land revaluation decrement (1,343) |)71,328 | 2,0 | | | |
| Common stock 10,129 8 Capital surplus 49,487 41 Retained earnings 177,165 1,48 Less, treasury stock, at cost (715) (0 Total shareholders' equity 236,066 1,98 Other components of equity 8,372 77 Minority interests 119,853 1,00 Total equity 364,291 3,06 Total liabilities and equity ¥966,226 \$8,111 Alinority Interests 123,164 Shareholders' Equity: 10,129 Common stock 10,129 Capital surplus 49,486 Retained earnings 171,908 Land revaluation decrement (1,343) | | | | | auity (Note 7): |
| Capital surplus 49,487 41. Retained earnings 177,165 1,48. Less, treasury stock, at cost (715) (0. Total shareholders' equity 236,066 1,98. Other components of equity 8,372 77. Minority interests 119,853 1,00. Total equity 364,291 3,06. Total liabilities and equity ¥966,226 \$8,11. Alinority Interests 123,164 Common stock 10,129 Capital surplus 49,486 Retained earnings 171,908 Land revaluation decrement (1,343) | 85,118 | | _ | 10.129 | |
| Retained earnings 177,165 – 1,48 Less, treasury stock, at cost (715) – (0 Total shareholders' equity 236,066 – 1,98 Other components of equity 8,372 – 70 Minority interests 119,853 – 1,00 Total equity 364,291 – 3,06 Total liabilities and equity ¥966,226 – \$8,110 Minority Interests – 123,164 5 Kinareholders' Equity: – 10,129 5 Common stock – 10,129 49,486 Retained earnings – 171,908 171,908 Land revaluation decrement – (1,343) – | 15,857 | , | _ | | Capital surplus |
| Less, treasury stock, at cost (715) (0 Total shareholders' equity 236,066 1,98 Other components of equity 8,372 7 Minority interests 119,853 1,00 Total equity 364,291 3,06 Total liabilities and equity ¥966,226 \$8,11 Minority Interests 123,164 Alinority Interests 10,129 Common stock 10,129 Capital surplus 49,486 Retained earnings 171,908 Land revaluation decrement (1,343) | 88,781 | | _ | | |
| Total shareholders' equity 236,066 1,98 Other components of equity 8,372 7 Minority interests 119,853 1,00 Total equity 364,291 3,06 Total liabilities and equity ¥966,226 \$8,119 Minority Interests 123,164 Alinority Interests 10,129 Common stock 10,129 Capital surplus 49,486 Retained earnings 171,908 Land revaluation decrement (1,343) | (6,008) | | _ | | - |
| Other components of equity8,37274Minority interests119,8531,00Total equity364,2913,06Total liabilities and equity¥966,226\$8,119Ainority Interests123,164Shareholders' Equity: Common stock10,129Capital surplus49,486Retained earnings171,908Land revaluation decrement(1,343) | 983,748 | 1.9 | | 236.066 | |
| Minority interests119,853—1,00Total equity364,291—3,06Total liabilities and equity¥966,226—\$8,11Alinority Interests—123,164Shareholders' Equity: Common stock—10,129Capital surplus—49,486Retained earnings—171,908Land revaluation decrement—(1,343) | 70,353 | , | _ | | |
| Total equity364,291—3,06Total liabilities and equity¥966,226—\$8,119Alinority Interests—123,164Shareholders' Equity: Common stock—10,129Capital surplus—49,486Retained earnings—171,908Land revaluation decrement—(1,343) | 07,168 | 1,4 | _ | | |
| Total liabilities and equity¥966,226—\$8,11Ainority Interests—123,164Shareholders' Equity: Common stock—10,129Capital surplus—49,486Retained earnings—171,908Land revaluation decrement—(1,343) |)61,269 | | | | |
| Shareholders' Equity:—10,129Common stock—49,486Capital surplus—49,486Retained earnings—171,908Land revaluation decrement—(1,343) | 19,546 | - | | | |
| Common stock—10,129Capital surplus—49,486Retained earnings—171,908Land revaluation decrement—(1,343) | _ | | 123,164 | _ | Anority Interests |
| Common stock—10,129Capital surplus—49,486Retained earnings—171,908Land revaluation decrement—(1,343) | | | | | shareholders' Equity: |
| Capital surplus49,486Retained earnings171,908Land revaluation decrement(1,343) | _ | | 10,129 | _ | Common stock |
| Land revaluation decrement – (1,343) | _ | | | _ | Capital surplus |
| Land revaluation decrement — (1,343) | _ | | 171,908 | _ | Retained earnings |
| | _ | | | _ | |
| | _ | | 9,869 | _ | Net unrealized gains on available-for-sale securities |
| Foreign currency translation adjustment – (303) | _ | | | _ | |
| Treasury stock, at cost — (601) | _ | | | _ | |
| Total shareholders' equity — 239,145 | | | | _ | • |
| Total liabilities, minority interests and shareholders' equity — ¥951,151 | | | | _ | |

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

UNY CO., LTD. and Consolidated Subsidiaries Millions of Yen Number of Common Shares Common Stock Capital Retained For the Years Ended February 20, 2006 and 2005 Issued Surplus Earnings Balance at February 20, 2004 189,295,483 ¥10,129 ¥49,486 ¥152,261 Net income 10,878 Cash dividends (3, 403)Bonuses to directors and corporate auditors (161)Reversal of land revaluation decrement (28)Increase in retained earnings through merger of consolidated subsidiary 158 Net change in unrealized gains on available-for-sale securities, net of applicable income taxes Translation adjustment Fractional shares acquired, net Balance at February 20, 2005 189.295.483 10.129 49.486 159.705 Net income 16,102 Cash dividends (3.375)Bonuses to directors and corporate auditors (134)(390) Reversal of land revaluation decrement Adjustment for valuation allowance relating to deferred tax assets Net change in unrealized gains on available-for-sale securities, net of applicable income taxes Translation adjustment Purchases of treasury stock and fractional shares, net Balance at February 20, 2006 189,295,483 ¥10,129 ¥49,486 ¥171,908

Millions of Yen Shareholders' Equity Number of Common Shares Common Capital Retained Earnings For the Year Ended February 20, 2007 Issued Stock Surplus Balance at February 20, 2006 189,295,483 ¥10,129 ¥49,486 ¥171,908 Net income 9,302 Cash dividends (3, 399)Bonuses to directors and corporate auditors (112)Reversal of land revaluation decrement (442) Decrease in retained earnings through inclusion of additional subsidiaries on consolidation (92) Fractional shares acquired, net 1 Change in equity share portion of subsidiary Net changes other than shareholders' equity for the year 189,295,483 ¥177,165 Balance at February 20, 2007 ¥10,129 ¥49,487

| | Thousands of U.S. Dollars | | | |
|---|---------------------------|-----------|-------------|--|
| Balance at February 20, 2006 | \$85,118 | \$415,849 | \$1,444,604 | |
| Net income | _ | _ | 78,168 | |
| Cash dividends | _ | _ | (28,563) | |
| Bonuses to directors and corporate auditors | _ | _ | (941) | |
| Reversal of land revaluation decrement | _ | _ | (3,714) | |
| Decrease in retained earnings through inclusion of additional subsidiaries on consolidation | _ | _ | (773) | |
| Fractional shares acquired, net | _ | 8 | _ | |
| Change in equity share portion of subsidiary | _ | _ | _ | |
| Net changes other than shareholders' equity for the year | — | — | — | |
| Balance at February 20, 2007 | \$85,118 | \$415,857 | \$1,488,781 | |

| | | Millions of Yen | | |
|----------------------------------|--|--|-------------------|----------------------------------|
| Land Revaluation Decrement | Net unrealized Gains on Available-for-Sale Securities | Foreign Currency Translation Adjustment | Treasury Stock | Total Shareholders' Equity |
| ¥(1,039) | ¥4,102 | ¥(499) | ¥(262) | ¥214,178 |
| _ | — | _ | _ | 10,878 |
| _ | — | | — | (3,403) |
| — | — | | — | (161) |
| 28 | — | | — | — |
| — | — | | — | 158 |
| | | | | |
| — | 1,109 | | — | 1,109 |
| — | _ | (69) | — | (69) |
| | | | (78) | (78) |
| (1,011) | 5,211 | (568) | (340) | 222,612 |
| _ | _ | _ | _ | 16,102 |
| — | _ | — | — | (3,375) |
| — | — | — | — | (134) |
| 390 | — | — | — | — |
| (722) | — | — | — | (722) |
| | | | | |
| — | 4,658 | | — | 4,658 |
| — | — | 265 | — | 265 |
| | _ | | (261) | (261) |
| ¥(1,343) | ¥9,869 | ¥(303) | ¥(601) | ¥239,145 |

| | | | | Millions of Yen | | | | |
|-------------------|----------------------------------|--|--|----------------------------------|--|--|-----------------------|-----------------|
| | | | Oth | ier Components of Equ | lity | | | |
| Treasury Stock | Total Shareholders' Equity | Net Unrealized Gains on Available-for-Sale Securities | Net Deferred Gains on Hedging Instruments | Land Revaluation Decrement | Foreign Currency Translation Adjustment | Total Other Components of Equity | Minority Interests | Total Equity |
| ¥(601) | ¥230,922 | ¥9,869 | ¥ — | ¥(1,343) | ¥(303) | ¥8,223 | ¥123,164 | ¥362,309 |
| — | 9,302 | — | — | — | — | | — | 9,302 |
| — | (3,399) | — | — | — | — | | — | (3,399) |
| — | (112) | — | — | — | — | | — | (112) |
| — | (442) | — | — | — | — | | — | (442) |
| — | (92) | — | — | — | — | | — | (92) |
| (126) | (125) | — | — | — | — | | — | (125) |
| 12 | 12 | — | — | — | — | | — | 12 |
| — | — | (308) | 47 | 439 | (29) | 149 | (3,311) | (3,162) |
| ¥(715) | ¥236,066 | ¥9,561 | ¥ 47 | ¥ (904) | ¥(332) | ¥8,372 | ¥119,853 | ¥364,291 |

| | | | Т | housands of U.S. Dollars | | | | |
|------------|-------------|----------|-------|--------------------------|-----------|----------|-------------|---------------|
| \$ (5,050) | \$1,940,521 | \$82,933 | \$ — | \$(11,286) | \$(2,546) | \$69,101 | \$1,034,992 | \$3,044,614 |
| _ | 78,168 | _ | _ | — | | — | _ | 78,168 |
| — | (28,563) | — | — | — | — | — | — | (28,563) |
| — | (941) | — | — | — | | — | — | (941) |
| — | (3,714) | — | — | — | | — | — | (3,714) |
| — | (773) | — | — | — | | — | — | (773) |
| (1,059) | (1,051) | — | — | — | | — | — | (1,051) |
| 101 | 101 | — | — | — | | — | — | 101 |
| — | | (2,588) | 395 | 3,689 | (244) | 1,252 | (27,824) | (26,572) |
| \$ (6,008) | \$1,983,748 | \$80,345 | \$395 | \$ (7,597) | \$(2,790) | \$70,353 | \$1,007,168 | \$3,061,269 |

CONSOLIDATED STATEMENTS OF CASH FLOWS

| NY CO., LTD. and Consolidated Subsidiaries | | Millions of Yen | | Thousands of U.S. Dollars |
|--|----------------------|-----------------|---------------|------------------------------|
| r the Years Ended February 20, 2007, 2006 and 2005 | 2007 | 2006 | 2005 | 2007 |
| ash Flows from Operating Activities: | | | | |
| Income before income taxes and minority interests | ¥ 29,266 | ¥ 46,454 | ¥ 34,853 | \$ 245,933 |
| Adjustments for: | | | | |
| Depreciation | 26,681 | 29,257 | 30,713 | 224,210 |
| Impairment loss on fixed assets | 11,057 | 48,963 | _ | 92,916 |
| Loss on sales or disposal of property and equipment | 2,996 | 2,315 | 4,715 | 25,176 |
| Net (decrease) increase in employee retirement benefit liability | (2,765) | (52,755) | 2,062 | (23,235) |
| Changes in operating assets and liabilities: | | | | |
| Trade receivables | (4,925) | (3,075) | (6,995) | (41,386) |
| Inventories | 2,373 | 1,078 | (2,640) | 19,941 |
| Trade payables | (458) | (25,140) | 16,741 | (3,849) |
| Other, net | 23,331 | 890 | 13,467 | 196,059 |
| Subtotal | 87,556 | 47,987 | 92,916 | 735,765 |
| Interest and dividends received | 1,148 | 828 | 2,276 | 9,647 |
| Interest paid | (3,288) | (2,990) | (3,320) | (27,630) |
| Income taxes paid | (15,781) | (13,384) | (14,379) | (132,614) |
| Net cash provided by operating activities | 69,635 | 32,441 | 77,493 | 585,168 |
| | | | | |
| ash Flows from Investing Activities: | | | | |
| Property and equipment: | | | | |
| Purchases | (57,572) | (48,002) | (48,547) | (483,798) |
| Proceeds from sales | 3,081 | 4,222 | 1,503 | 25,891 |
| Lease deposits made | (9,703) | (12,555) | (14,068) | (81,538) |
| Lease deposits repaid | 8,951 | 9,127 | 7,341 | 75,218 |
| Net (increase) decrease in short-term investments | (2,969) | 273 | (401) | (24,950) |
| Increase in cash through acquisition of subsidiaries (Note 3) | 116 | 391 | _ | 975 |
| Transfer of business acquired (Note 3) | | _ | (641) | _ |
| Payment for transfer of golf club operation business | _ | (3,148) | _ | _ |
| Other, net | (14,446) | (9,975) | (10,716) | (121,395) |
| Net cash used in investing activities | (72,542) | (59,667) | (65,529) | (609,597) |
| J. J | ., | . , . | . , . | - , - |
| ash Flows from Financing Activities: | | | | |
| Increase in long-term debt | 42,280 | 50,100 | 38,193 | 355,294 |
| Repayment of long-term debt | (30,467) | (43,692) | (20,479) | (256,025) |
| (Decrease) increase in short-term borrowings | (3,014) | 17,967 | (659) | (25,328) |
| Dividends paid to shareholders | (3,399) | (3,375) | (3,403) | (28,563) |
| Dividends paid to minority shareholders | (2,278) | (2,274) | (1,905) | (19,143) |
| Net (decrease) increase in guarantee deposits from tenants | (2,532) | 3,348 | (476) | (21,277) |
| Repurchases of subsidiary's stock from minority shareholders | (5,172) | , | _ | (43,462) |
| Other, net | 6 | 2,380 | 1,052 | 50 |
| Net cash (used in) provided by financing activities | (4,576) | 24,454 | 12,323 | (38,454) |
| Effect of exchange rate changes on cash and cash equivalents | (18) | 273 | (70) | (151) |
| Net (decrease) increase in cash and cash equivalents | (7,501) | (2,499) | 24,217 | (63,034) |
| | (,,001) | (_, | , / | (00,004) |
| Increase in cash and cash equivalents upon inclusion of | | | 389 | 12,757 |
| Increase in cash and cash equivalents upon inclusion of additional subsidiaries on consolidation | 1 5 1 8 | | 505 | 12,/ 3/ |
| additional subsidiaries on consolidation | 1,518 | _ | | |
| additional subsidiaries on consolidation Increase in cash and cash equivalents upon merger of | 1,518 | | | |
| additional subsidiaries on consolidation | 1,518 108,104 | | 765 85,232 | 908,437 |

UNY CO., LTD. and Consolidated Subsidiaries

1. BASIS OF CONSOLIDATED FINANCIAL STATEMENTS

(a) Basis of presenting the consolidated financial statements

The accompanying consolidated financial statements of UNY CO., LTD. (the "Company") and its consolidated subsidiaries (together with the Company, the "UNY Group") have been prepared on the basis of accounting principles generally accepted in Japan, which are different in certain respects as to the application and disclosure requirements of International Financial Reporting Standards. These consolidated financial statements are compiled from the original consolidated financial statements in Japanese prepared by the Company as required by the Securities and Exchange Law of Japan and submitted to the Director of the Kanto Finance Bureau of Japan.

(b) U.S. dollar amounts

The Company maintains its accounting records in Japanese Yen. The U.S. dollar amounts included in the accompanying consolidated financial statements and notes thereto represent the arithmetic results of translating Japanese Yen into U.S. dollars at a rate of ¥119 to \$1, the approximate rate of exchange at February 20, 2007. The inclusion of such dollar amounts is solely for the convenience of the readers and is not intended to imply that Yen and the assets and liabilities originating in Yen have been or could be readily converted, realized or settled in dollars at ¥119 to \$1 or at any other rate.

(c) Reclassification

Certain comparative figures have been reclassified to conform to the current year's presentations.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Principles of consolidation

The accompanying consolidated financial statements include the accounts of the Company and its significant subsidiaries. Investments in significant unconsolidated subsidiaries and affiliates are accounted for by the equity method. Investments in unconsolidated subsidiaries and affiliates not accounted for by the equity method are stated at cost. The differences between the acquisition cost of investments in subsidiaries and the underlying equity in the net assets adjusted based on the fair value at the time of acquisition are principally deferred as goodwill and amortized over five years, except for those for the acquisition of former SUNKUS & ASSOCIATES INC. ("SUNKUS"). The goodwill as the excess of the acquisition cost over the underlying equity in the net assets acquired in relation to the acquisition of SUNKUS is amortized over 20 years from the year ended February 20, 2000. All significant intercompany accounts and transactions have been eliminated on consolidation.

Under the accounting standard for consolidation, a subsidiary is defined as an enterprise which is controlled by another enterprise, and that is a majority (more than 50%) owned enterprise or 40% to 50% owned enterprise that meets certain criteria. In addition, an affiliated company is defined as an enterprise in which the investor has a significant influence, and that is an enterprise, other than a subsidiary, with 20% or more of voting stock as well as 15% to 19% owned enterprise that meets certain criteria. For the years ended February 20, 2007, 2006 and 2005, the number of the companies with not exceeding 50% voting interest classified as consolidated subsidiaries based on the self-judgment of the Company in accordance with the accounting standard was seven, four, and four, respectively.

Effective September 1, 2004, CIRCLE K JAPAN Co., Ltd. ("CIRCLE K") merged with SUNKUS and C&S Co., Ltd., all of which had been consolidated subsidiaries of the Company, and CIRCLE K renamed itself to Circle K Sunkus Co., Ltd. This merger gave no effect on the consolidated financial statements of the UNY Group and the term of amortization of goodwill in relation to the acquisition of SUNKUS has not been changed.

The number of consolidated subsidiaries, unconsolidated subsidiaries and affiliates for the years ended February 20, 2007, 2006 and 2005 was as follows:

| | 2007 | 2006 | 2005 |
|--|------|------|------|
| Consolidated subsidiaries: | | | |
| Domestic | 22 | 20 | 21 |
| Overseas | 2 | 2 | 2 |
| Affiliates, accounted for by the equity method | 1 | 1 | 1 |
| Unconsolidated subsidiaries, stated at cost | 14 | 17 | 14 |
| Affiliates, stated at cost | 14 | 16 | 18 |

The overseas consolidated subsidiaries located in Hong Kong adopt accounting principles generally accepted in their country. No adjustments to conform to accounting principles generally accepted in Japan have been made to their financial statements on consolidation as allowed under accounting principles and practices generally accepted in Japan and there are no material differences of accounting principles between such a country and Japan.

Although the fiscal year-end of certain consolidated subsidiaries differs from the consolidated fiscal year-end of the Company, the Company has consolidated their accounts as of their year-end due to the difference being not more than three months. Significant transactions for the period between subsidiaries' year-end and the Company's year-end are adjusted on consolidation.

(b) Accounting standard for presentation of net assets in the balance sheet

The Accounting Standards Board of Japan ("ASBJ") issued "Accounting Standard for Presentation of Net Assets in the Balance Sheet (ASBJ Statement No.5)" and Implementation Guidance "Guidance on Accounting Standard for Presentation of Net Assets in the Balance Sheet (ASBJ Guidance No. 8)" on December 9, 2005, which are applied for the year ending on May 1, 2006. The standard requires presenting the equity section in the balance sheet as similar to International Financial Reporting Standards. The UNY Group has adopted these new accounting standards from the year ended February 20, 2007. If the previous accounting method had been applied for the consolidated balance sheet at February 20, 2007, equity would have amounted to ¥244,391 million (\$2,053,706 thousand).

(c) Cash equivalents

The UNY Group considers cash equivalents to be highly liquid debt instruments purchased with an original maturity of three months or less.

(d) Investments and marketable securities

The UNY Group classifies certain investments in debt and equity securities as "held-to-maturity," "trading" or "available-for-sale," whose classification determines the respective accounting method as stipulated by the accounting standard for financial instruments. Debt securities for which the UNY Group has both a positive intent and the ability to hold to maturity are classified as held-to-maturity securities, and are stated at amortized cost. Marketable securities with market quotations for available-for-sale securities are reported as a component of equity, net of applicable income taxes. Gains and losses on disposition of investment securities are computed by the moving average method. Nonmarketable securities are carried at cost determined by the moving average method. Adjustments in carrying values of individual investment securities are charged to income through write-downs, when a decline in value is deemed other than temporary.

(e) Accounting for derivatives

Certain transactions classified as hedging transactions are accounted for under a deferral method. Until the year ended February 20, 2006, unrealized gains or losses on hedging instruments were deferred as assets or liabilities on the balance sheet until the gains and losses on the hedged items were realized. Effective for the year ended February 20, 2007, such unrealized gains or losses, net of tax amounts, are deferred and reported as a component of equity in accordance with Accounting Standard for Presentation of Net Assets in the Balance Sheet (ASBJ Statement No.5, see Note 2(b) above.) According to the special treatment as permitted by the accounting standard for financial instruments, the hedging interest rate swap or cap contracts are accounted for on an accrual basis, and recorded net of interest expenses generated from borrowings, hedged items, if certain conditions are met. Foreign currency exchange forward or option contracts are accounted for to translate foreign currency denominated assets and liabilities at such contracts rates as an interim measure, if certain hedging criteria are met.

The gains and losses for revalued compound instruments including embedded derivatives are included in "miscellaneous" of other income (expenses) in the accompanying consolidated statements of income for the years ended February 20, 2007, 2006 and 2005, where such embedded derivatives can not be separated from the host contract.

(f) Allowance for doubtful accounts

Allowance for doubtful accounts has been provided for at the aggregate amount of estimated credit loss based on the individual financial review approach for doubtful or troubled receivables and a general reserve for other receivables calculated based on the historical loss experience for a certain past period.

(g) Inventories

Inventories are principally stated at cost being determined by the retail method. Until the year ended February 20, 2004, the Company stated fresh foods at cost being determined by the retail method. Effective from the year ended February 20, 2005, fresh foods are stated at cost, being determined by the last purchase price in order to record the result of the operation more fairly regarding fresh foods which have short turnover period and of which mark-up ratio fluctuates because of price changes in stores. The effect of this change was not material.

One of the consolidated subsidiaries previously adopted the cost method determined by the specific identification method for some jewelry merchandise and the cost method determined by the retail method for other merchandise. From the year ended February 20, 2006, the consolidated subsidiary changed the valuation method for merchandise inventories except for those for women and miscellaneous items to state at the lower of cost or market, cost being determined by the specific identification method. This change was made in order to recognize the operational results more fairly and timely based on the establishment of the computerized inventory management system. As a result, the UNY Group recorded the cumulative effect of this accounting change of ¥2,371 million for the year ended February 20, 2006.

(h) Property and equipment, and depreciation

Property and equipment, including significant renewals and additions, are stated at cost, and have been depreciated principally by the straight-line method for the overseas consolidated subsidiaries and by the declining-balance method for the Company and its domestic consolidated subsidiaries at rates based on the estimated useful lives of the assets, except as mentioned below.

The buildings of the Company and its domestic consolidated subsidiaries acquired on and after April 1, 1998 have been depreciated by the straightline method. The Company and its domestic consolidated subsidiaries have capitalized the property with the cost of not less than ¥100,000 and have depreciated the property of less than ¥200,000 and more than ¥100,000 over three years on a straight-line basis.

The leased property of a certain consolidated subsidiary engaged in leasing operations as lessor was recorded at cost as property and equipment in the accompanying consolidated balance sheets, and was depreciated over the lease contract terms by the straight-line method to the amount equal to the estimated disposal value at the lease termination date.

(i) Leases

Where financing leases do not transfer ownership of the leased property to the lessee during the term of the lease, the leased property of the Company and its domestic consolidated subsidiaries as lessee is not capitalized and the relating rental and lease expenses are charged to income as incurred as accepted by the "Opinion Concerning Accounting Standard for Leases" issued by the Business Accounting Deliberation Council of Japan ("BADC") and the related practical guideline issued by the Japanese Institute of Certified Public Accountants ("JICPA").

(j) Accounting standard for impairment of fixed assets

On August 9, 2002, BADC issued "Accounting Standard for Impairment of Fixed Assets," which is effective for the fiscal years beginning April 1, 2005. ASBJ issued related practical guidance on October 31, 2003. The UNY Group has adopted this new accounting standard and related practical guidance from the year ended February 20, 2006. The standard requires that fixed assets be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. An impairment loss shall be recognized in the income statement by reducing the carrying amount of impaired assets or a group of assets to the recoverable amount to be measured as the higher of the asset's net selling price or value in use. Fixed assets include land, buildings and structures, and equipment and fixtures as well as intangible assets and are to be grouped at the lowest level for which there are identifiable cash flows from other groups of assets.

For the purpose of recognition and measurement of an impairment loss, fixed assets of the UNY Group are principally grouped into cash-generating units, such as stores, other than idle or unused property. The UNY Group determines if assets are impaired by comparing their undiscounted expected

cash flows to the carrying amounts in the accounting records. An impairment loss is recognized if undiscounted expected cash flows are less than the carrying amount of the asset. Recoverable amounts of the assets were measured based on their net selling prices primarily for appraisal valuations or amounts of operating cash flows discounted by interest rates ranging from 2.9% to 6.3% for the year ended February 20, 2007.

For the years ended February 20, 2007 and 2006, the UNY Group recognized an impairment loss on fixed assets of \pm 11,057 million (\pm 2,916 thousand) and \pm 48,963 million, respectively, as follows:

| | Millions | s of Yen | Thousands of U.S. Dollars |
|--|----------|----------|------------------------------|
| | 2007 | 2006 | 2007 |
| Superstores, convenience stores, specialty stores, | | | |
| and other property | ¥10,971 | ¥46,943 | \$92,193 |
| Idle property | 86 | 2,020 | 723 |
| Total | ¥11,057 | ¥48,963 | \$92,916 |

As a result of adoption of this new accounting standard, for the year ended February 20, 2006, operating income increased by 2,766 million and income before income taxes and minority interests decreased by 246,197 million, as compared with the previous accounting method.

(k) Revaluation of land

In accordance with the Law Concerning Revaluation of Land, one of the consolidated subsidiaries elected the one-time revaluation to restate the cost of land used for the business at values rationally reassessed effective on February 20, 2002, reflecting appropriate adjustments for land shape and other factors, based on the appraisal values issued by the Japanese National Tax Agency or municipal property tax bases. According to the Law, the amount equivalent to the tax effect on the difference of the original book values and sound reassessed values is recorded as deferred tax liabilities for revaluation account, and the rest of such difference, net of the tax effect and minority interests portion, is recorded in a component of the equity section as land revaluation decrement account in the accompanying consolidated balance sheets. At February 20, 2007 and 2006, the differences of the carrying values of land used for the business after reassessment over the market value of such land at the respective fiscal year-ends amounted to ¥647 million (\$5,437 thousand) and ¥631 million, respectively.

(I) Employee retirement benefits

Employees who terminate their service with the UNY Group are entitled to retirement benefits generally determined by the reference of current basic rates of pay, length of service and conditions under which the termination occurs. Such retirement and severance benefits to employees are principally covered by a non-contributory pension plan (the "plan") and funded in outside insurance companies and trust banks.

The UNY Group has principally recognized the retirement benefits for employees including pension cost and related liability based on actuarial present value of projected benefit obligation using the actuarial appraisal approach and the pension plan assets available for benefits at the fiscal yearend. Unrecognized actuarial differences as changes in the projected benefit obligation or pension plan assets resulting from the experience different from that assumed and from changes in assumptions are amortized on a straightline basis over five to ten years as a certain period within remaining service lives of employees from the next year in which they arise. Past service costs are amortized on a straight-line basis over six to ten years as a certain period within remaining service lives of employees.

In conjunction with enforcement of the Defined Benefit Enterprise Pension Plan Law, the Company and its major domestic consolidated subsidiaries received an approval from the Minister of Health, Labor and Welfare of Japan, for exemption from payment of future benefit of the substituted portion of the employee welfare pension fund on February 17, 2003 and received an approval for returning the assets relating to the substituted portion of the employee welfare pension fund on January 1, 2006, and then recognized an extinguishment of the retirement benefit obligation with respect to such substituted portion during the year ended February 20, 2006. As a result, the UNY Group recorded this effect of ¥53,720 million as other income on the consolidated statements of income for the year ended February 2006. The UNY Group also received an approval from the Minister of Health, Labor and Welfare of Japan on January 1, 2006 to transfer from the employee welfare pension fund plan to the corporate pension fund plan.

In addition, SUNKUS, a portion of a current consolidated subsidiary,

received an approval from the Minister of Health, Labor and Welfare of Japan, for exemption from payment of future benefit regarding the substituted portion of the employee welfare pension fund on July 29, 2005. As of February 20, 2007, pension plan assets equivalent to the amount to be returned to the Japanese government amounted to ¥1,532 million (\$12,874 thousand). As SUNKUS has not elected to apply for the transitional accounting treatment specified in paragraph 47-2 of the "Practical Guidelines of Accounting for Retirement Benefits (Interim Report)" (Accounting Committee Report No.13 issued by JICPA), SUNKUS has not recognized an extinguishment of retirement benefit obligation with respect to such substituted portion as of the date of the approval. If SUNKUS had applied for the transitional treatment as of the fiscal year ended February 20, 2007, an income of ¥897 million (\$7,538 thousand) for an extinguishment of the retirement benefit obligation would have been recognized on the accompanying consolidated statements of income.

(m) Severance indemnities for officers

Until May 2005, the UNY Group paid severance indemnities to directors and corporate auditors upon the approval of the shareholders, and the Company and its principal consolidated subsidiaries provided for this liability at the amount that would be payable assuming such directors and corporate auditors terminate their service at the balance sheet date. In May 2005, the Company and its principal consolidated subsidiaries terminated the severance benefit plan for directors and corporate auditors and the shareholders of the companies approved to pay the severance indemnities benefits granted prior to the termination date of the severance benefit plan. At February 20, 2007 and 2006, unpaid portion of such severance indemnities benefits was included in current liabilities and other long-term liabilities in the accompanying consolidated balance sheets.

(n) Allowance for sales promotion

Some of the consolidated subsidiaries grant certain points to customers as member cardholders on their purchase of merchandise at stores in proportion to their purchase amounts, allowing them to get a present in the future ("Point card system"). Some of the consolidated subsidiaries provide the allowance for sales promotion based on the available appropriate estimates at the fiscal year-end under the point card system as accrued. During the year ended February 20, 2007, as one subsidiary changed to provide the allowance rather than a record of expense at the time of usage of points earned, for the year ended February 20, 2007, operating income increased by ¥27 million (\$227 thousand) and income before income taxes and minority interests decreased by ¥128 million (\$1,076 thousand), as compared with the previous accounting method.

(o) Accounting for allowance for losses for interest repayments

The allowance for losses for interest repayments is provided by one of the consolidated subsidiaries engaged in financial services to customers based on the anticipated losses taking into consideration the historical repayment for a certain period for the claims from the customers for the refund of interest received from the customers exceeding the upper limit of the interest rate prescribed under the Interest Rate Restriction Law. The accrued amounts were included in other long-term liabilities of ¥1,669 million (\$14,025 thousand) at February 20, 2007 and in allowance for doubtful accounts of ¥210 million at February 20, 2006. Such a consolidated subsidiary has adopted "Application of Auditing for Provision of Allowance for Loss for Reclaimed Refund of Interest in the Accounting of Consumer Finance Companies" (Industry Audit Practice Committee Report No. 37), which was issued by JICPA on October 13, 2006 to clarify the guideline concerning methods for calculating the allowance for losses on interest repayments and the reasonable period of estimation. As a result of the adoption of this report for the change of estimation for the provision, the consolidated subsidiary recorded a loss of ¥832 million (\$6,992 thousand) as other expenses in the accompanying consolidated statements of income for the year ended February 20, 2007 to account for the difference between the amount recalculated in accordance with the above report and the balance at the previous fiscal year-end. In addition, operating income and income before income taxes and minority interests for the year ended February 20, 2007 decreased by ¥360 million (\$3,025 thousand) and ¥1,192 million (\$10,017 thousand), respectively, as compared with the previous accounting method.

(p) Translation of foreign currency accounts

Receivables, payables and securities, other than stocks of subsidiaries and certain other securities, are translated into Japanese Yen at the exchange rates at the fiscal year-end. Transactions in foreign currencies are recorded based on the prevailing exchange rates on the transaction dates. Resulting translation gains or losses are included in the current earnings.

In respect of the financial statement items of overseas consolidated subsidiaries, all asset and liability accounts are translated into Japanese Yen by applying the exchange rates in effect at the fiscal year-end. All income and expense accounts are translated at the average rates of exchange prevailing during the fiscal year. Translation differences, after allocating to minority interests portions attributable to minority interests, are reported as foreign currency translation adjustment in a separate component of equity in the accompanying consolidated balance sheets.

(q) Accounting change for revenue recognition

From the year ended February 20, 2007, one of the consolidated subsidiaries changed to the method of revenue recognition at the time of delivery of the merchandise to the customers in order to unify the accounting method to the UNY Group accounting policies. Such a consolidated subsidiary previously recognized the revenue when cash payment was received subsequent to contracts entered into with the customers. As a result, for the year ended February 20, 2007, as the cumulative effect of this accounting change of \$1,257 million (\$10,563 thousand) was recorded, operating income increased by \$633 million (\$5,319 thousand) and income before income taxes and minority interests decreased by \$624 million (\$5,244 thousand), as compared with the previous accounting method.

(r) Income taxes

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the carrying amounts of existing assets and liabilities and their respective tax bases and operating loss carryforwards. Deferred tax assets and liabilities are measured using the enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in the period that includes the enactment date.

(s) Enterprise taxes

With the implementation of the "Revision of the Local Tax Law" issued on March 31, 2003, a local corporate enterprise tax base such as "added value amount" and "capital amount" has been adopted. Enterprise taxes based on "added value amount" and "capital amount" are included in selling, general and administrative expenses pursuant to "Practical Treatment for Presentation of Sized-based Corporate Enterprise Taxes in the Statement of Income" (ASBJ Report of Practical Issues No.12).

(t) Accounting standard for directors' bonus

From the year ended February 20, 2007, the UNY Group has adopted "Accounting Standard for Directors' Bonus (ASBJ Statement No.4)" issued by ASBJ on November 29, 2005. The standard requires that the directors' bonuses, including those for corporate auditors, shall be accounted for as an expense of the accounting period in which such bonuses are accrued. Until the year ended February 20, 2006, bonuses to directors and corporate auditors were recorded as a part of the appropriation of retained earnings in the fiscal year when a proposed appropriation of retained earnings for directors and/or shareholders. As a result, as UNY Group has accrued such bonus, operating income and income before income taxes and minority interests decreased by ¥183 million (\$1,538 thousand) for the year ended February 20, 2007, respectively, as compared with the previous accounting method.

(u) Appropriation of retained earnings

Cash dividends and bonuses to directors and corporate auditors are recorded in the fiscal year when a proposed appropriation of retained earnings is approved by the Board of Directors and/or shareholders.

See Note 2(t) for the accounting for bonuses to directors and corporate auditors.

(v) Per share data

Net income per share is computed by dividing income available to common shareholders by the weighted-average number of shares of common stock outstanding during the respective years. Diluted net income per share is not disclosed, as the UNY Group had no diluted common shares for the three years ended February 20, 2007. Cash dividends per share shown for each fiscal year in the accompanying consolidated statements of income represent dividends declared as applicable to the respective years.

3. ACQUISITION

During the year ended February 20, 2005, a certain consolidated subsidiary acquired the assets and assumed the liabilities of a third-party company as a business transfer as follows:

| | Millio | ns of Yen |
|---------------------|--------|-----------|
| Current assets | ¥ | 236 |
| Noncurrent assets | | 218 |
| Goodwill | | 200 |
| Total assets | ¥ | 654 |
| | | |
| Current liabilities | ¥ | 13 |
| Total liabilities | ¥ | 13 |
| | | |

In addition, another consolidated subsidiary merged with an affiliate of the Company during the year ended February 20, 2005. The acquired assets and assumed liabilities through the merger were as follows:

| | Millions of Yen |
|------------------------|-----------------|
| Current assets | ¥ 2,053 |
| Noncurrent assets | 784 |
| Total assets | ¥ 2,837 |
| | |
| Current liabilities | ¥ 2,470 |
| Noncurrent liabilities | 277 |
| Total liabilities | ¥ 2,747 |
| | |

In December 2005, one of the consolidated subsidiaries acquired a 100.0% interest in the issued and outstanding shares of common stock of SUZUNOKI CO., LTD. ("SUZUNOKI") for an aggregate amount of ¥40 million. SUZUNOKI is a retailer for kimono or jewelry and furs. The Company consolidated only the balance sheet as of February 20, 2006. A summary of the assets and liabilities of SUZUNOKI is as follows:

| | Millions of Yen |
|--------------------------------|-----------------|
| Current assets | ¥ 2,202 |
| Noncurrent assets | 2,069 |
| Goodwill | 277 |
| Current liabilities | (2,226) |
| Noncurrent liabilities | (2,282) |
| Acquisition cost | 40 |
| Loan relating to acquisition | 300 |
| Cash and cash equivalents held | |
| by SUZUNOKI | (731) |
| Increase in cash presented on | |
| the accompanying consolidated | |
| statements of cash flows | ¥ (391) |

In March 2006, Circle K Sunkus Co., Ltd. acquired a 100.0% interest in the issued and outstanding shares of common stock of SUNKUS NISHISHIKOKU CO., LTD. ("NISHISHIKOKU") for an aggregate amount of ¥603 million (\$5,067 thousand). NISHISHIKOKU is a certain area franchiser for SUNKUS stores in the Nishi-Shikoku region of Japan. A summary of the assets and liabilities of NISHISHIKOKU is as follows:

| | Millions of Yen | Thousands of U.S. Dollars |
|--------------------------------|-----------------|------------------------------|
| Current assets | ¥ 906 | \$ 7,613 |
| Noncurrent assets | 1,650 | 13,866 |
| Goodwill | 97 | 815 |
| Current liabilities | (1,590) | (13,361) |
| Noncurrent liabilities | (450) | (3,782) |
| Common stock owned | | |
| by Circle K Sunkus Co., Ltd. | (10) | (84) |
| Acquisition cost | 603 | 5,067 |
| Cash and cash equivalents held | | |
| by NISHISHIKOKU | (719) | (6,042) |
| Increase in cash presented on | | |
| the accompanying consolidated | | |
| statements of cash flows | ¥ (116) | \$ (975) |
| | | |

4. INVESTMENTS

At February 20, 2007 and 2006, short-term investments consisted of the following:

| | Millions of Yen | | Thousands of U.S. Dollars | |
|--|-----------------|--------|------------------------------|--|
| | 2007 | 2006 | 2007 | |
| Marketable securities—bonds Time deposits with an original maturity of more than | ¥ 100 | ¥ 799 | \$ 840 | |
| three months | 1,372 | 403 | 11,530 | |
| | ¥1,472 | ¥1,202 | \$12,370 | |

At February 20, 2007 and 2006, investment securities consisted of the following:

| | Millions of Yen | | Thousands of U.S. Dollars |
|--------------------------------|-----------------|---------|------------------------------|
| | 2007 | 2006 | 2007 |
| Marketable securities: | | | |
| Equity securities | ¥22,106 | ¥23,088 | \$185,765 |
| Bonds | 2,894 | 3,135 | 24,320 |
| Others | 95 | 82 | 798 |
| | 25,095 | 26,305 | 210,883 |
| Other nonmarketable securities | 1,078 | 1,169 | 9,058 |
| | ¥26,173 | ¥27,474 | \$219,941 |

Held-to-maturity debt securities, which are not marketable, are included in investment securities. Marketable securities are classified as available-for-sale and are stated at fair value with unrealized gains and losses which are excluded from the current earnings and reported as a net amount within the equity account until realized. At February 20, 2007 and 2006, gross unrealized gains and losses for marketable securities were summarized as follows:

| | Cost | Gross unrealized gains | Gross unrealized losses | Fair and carrying value |
|------------------------|----------|------------------------------|-------------------------------|-------------------------------|
| | | Million | s of Yen | |
| At February 20, 2007: | | | | |
| Marketable securities: | | | | |
| Equity securities | ¥ 5,867 | ¥16,286 | ¥ (47) | ¥22,106 |
| Bonds | 3,110 | 0 | (116) | 2,994 |
| Others | 52 | 43 | _ | 95 |
| | ¥ 9,029 | ¥16,329 | ¥(163) | ¥25,195 |
| At February 20, 2006: | | | | |
| Marketable securities: | | | | |
| Equity securities | ¥ 5,948 | ¥17,167 | ¥ (27) | ¥23,088 |
| Bonds | 4,109 | 2 | (177) | 3,934 |
| Others | 49 | 33 | _ | 82 |
| | ¥10,106 | ¥17,202 | ¥(204) | ¥27,104 |
| | | Thousands o | of U.S. Dollars | |
| At February 20, 2007: | | | | |
| Marketable securities: | | | | |
| Equity securities | \$49,303 | \$136,857 | \$ (395) | \$185,765 |
| Bonds | 26,134 | 0 | (974) | 25,160 |
| Others | 437 | 361 | _ | 798 |
| | \$75,874 | \$137,218 | \$(1,369) | \$211,723 |

During the years ended February 20, 2007, 2006 and 2005, the UNY Group sold available-for-sale securities and recorded realized gains of ¥379 million (\$3,185 thousand), ¥96 million and ¥414 million, respectively, and realized losses of ¥1 million (\$8 thousand), ¥26 million and ¥2 million, respectively, on the accompanying consolidated statements of income. During the years ended February 20, 2007, 2006 and 2005, the UNY Group recorded a loss on the write-down of available-for-sale securities and investments in unconsolidated subsidiaries and affiliates due to other-than-temporary impairments in value amounting to ¥277 million (\$2,328 thousand), ¥199 million and ¥408 million, respectively.

At February 20, 2007, expected maturities of held-to-maturity and available-for-sale debt securities were as follows:

| | Millions of Yen | Thousands of U.S. Dollars |
|--|-----------------|------------------------------|
| Due in one year or less | ¥ 100 | \$ 840 |
| Due after one year through five years | 915 | 7,689 |
| Due after five years through ten years | 2,105 | 17,689 |
| Due after ten years | 100 | 840 |
| | ¥3,220 | \$27,058 |

At February 20, 2007 and 2006, investments in and long-term loans to unconsolidated subsidiaries and affiliates consisted of the following:

| Millions of Yen | | Thousands of U.S. Dollars |
|-----------------|-----------------------|---------------------------------------|
| 2007 | 2006 | 2007 |
| | | |
| ¥8,115 | ¥8,980 | \$68,193 |
| 257 | 382 | 2,160 |
| ¥8,372 | ¥9,362 | \$70,353 |
| | 2007 ¥8,115 257 | 2007 2006 ¥8,115 ¥8,980 257 382 |

5. SHORT-TERM BORROWINGS AND LONG-TERM DEBT

Short-term borrowings at February 20, 2007 and 2006 consisted of the following:

| | Millions of Yen | | Thousands of U.S. Dollars |
|--|-----------------|---------|------------------------------|
| | 2007 | 2006 | 2007 |
| Short-term unsecured bank loans with interest rates ranging from 0.16% to 1.925% per annum at February 20, 2007 Commercial paper at interest rates ranging from 0.478% to 0.364% per annum | ¥24,716 | ¥20,112 | \$207,697 |
| at February 20, 2007 | 59,500 | 67,000 | 500,000 |
| | ¥84,216 | ¥87,112 | \$707,697 |

At February 20, 2007 and 2006, long-term debt consisted of the following:

| | Millions of Yen | | Thousands of U.S. Dollars |
|----------------------------------|-----------------|----------|------------------------------|
| | 2007 | 2006 | 2007 |
| Loans principally from banks and | | | |
| insurance companies due throug | h | | |
| 2017 at interest rates ranging | | | |
| from 0.545% to 3.0% per | | | |
| annum at February 20, 2007: | | | |
| Collateralized | ¥ 3,621 | ¥ 4,201 | \$ 30,428 |
| Unsecured | 202,678 | 180,085 | 1,703,176 |
| 2.26% notes due in March 2006 | _ | 10,000 | _ |
| 1.75% notes due in April 2007 | 5,000 | 5,000 | 42,017 |
| 2.13% notes due in April 2010 | 5,000 | 5,000 | 42,017 |
| 0.56% notes due in May 2010 | 5,000 | 5,000 | 42,017 |
| 1.26% notes due in | | | |
| September 2010 | 5,000 | 5,000 | 42,017 |
| | 226,299 | 214,286 | 1,901,672 |
| Less, current maturities | (52,475) | (30,155) | (440,966) |
| | ¥173,824 | ¥184,131 | \$1,460,706 |

The aggregate annual maturities of long-term debt at February 20, 2007 are summarized as follows:

| Years ending February 20, | Millions of Yen | Thousand of U.S. Dollars |
|---------------------------|-----------------|-----------------------------|
| 2008 | ¥52,475 | \$440,966 |
| 2009 | 30,740 | 258,319 |
| 2010 | 18,262 | 153,462 |
| 2011 | 34,302 | 288,252 |
| 2012 | 48,626 | 408,622 |
| Thereafter | 41,894 | 352,051 |

Certain assets of the UNY Group that were pledged as collateral for long-term debt at February 20, 2007, are summarized as follows:

| | Millions of Yen | Thousands of U.S. Dollars |
|--------------------------|-----------------|------------------------------|
| Short-term investments | | |
| as time deposits | ¥ 3 | \$ 25 |
| Land | 4,483 | 37,672 |
| Buildings and structures | 7,341 | 61,689 |
| Lease deposits | 288 | 2,420 |

As is customary in Japan, substantially all bank borrowings are subject to general agreements which provide, among other things, that the banks may, under certain circumstances, request additional security for these loans and may treat any security so furnished to the banks, as well as cash deposited with them, as security for all present and future indebtedness. The banks have never requested the UNY Group to submit such additional security. Also, as is customary in Japan, the Company and certain of its subsidiaries have time deposits with the banks from which they have short-term and long-term borrowings. However, there are no agreements with any banks, which would require maintaining such deposits.

6. EMPLOYEE RETIREMENT BENEFITS

The UNY Group principally has a non-contributory defined benefit pension plan and a lump-sum retirement benefit plan, which substantially cover all full-time employees.

The following table reconciles the benefit liability and net periodic retirement benefit expense as at or for the years ended February 20, 2007, 2006 and 2005:

| | Millions of Yen | | Thousands of U.S. Dollars |
|---------------------------------|-----------------|----------|------------------------------|
| February 20 | 2007 | 2006 | 2007 |
| Projected benefit obligation | ¥ 95,274 | ¥ 99,680 | \$ 800,622 |
| Fair value of pension plan | | | |
| assets at end of year | (88,529) | (81,935) | (743,941) |
| Projected benefit obligation in | | | |
| excess of pension plan assets | 6,745 | 17,745 | 56,681 |
| Less, unrecognized | | | |
| transitional provision | (149) | (166) | (1,252) |
| Less, unrecognized actuarial | | | |
| differences (loss) | (4,742) | (14,072) | (39,849) |
| Unrecognized past service costs | 9,214 | 10,505 | 77,428 |
| | 11,068 | 14,012 | 93,008 |
| Prepaid pension cost | 178 | _ | 1,496 |
| Net amounts of employee | | | |
| retirement benefit liability | | | |
| recognized on the | | | |
| consolidated balance sheets | ¥ 11,246 | ¥ 14,012 | \$ 94,504 |
| | | | Thousands of |
| | Millions | of Yen | Thousands of U.S. Dollars |
| | | | |

| | | Millions of Yen | | U.S. Dollars |
|----------------------------|---------|-----------------|---------|--------------|
| Years ended February 20 | 2007 | 2006 | 2005 | 2007 |
| Component of net periodic | | | | |
| retirement benefit expense | : | | | |
| Service cost | ¥ 2,939 | ¥ 3,563 | ¥3,880 | \$ 24,697 |
| Interest cost | 1,963 | 3,752 | 4,050 | 16,496 |
| Expected return on | | | | |
| pension plan assets | (3,262) | (4,035) | (3,921) | (27,412) |
| Transitional provision | 17 | 16 | 16 | 143 |
| Amortization of actuarial | | | | |
| differences | 2,627 | 5,945 | 6,329 | 22,076 |
| Amortization of past | | | | |
| service costs | (1,290) | (1,655) | (1,655) | (10,840) |
| Net periodic retirement | | | | |
| benefit expense | ¥ 2,994 | ¥ 7,586 | ¥ 8,699 | \$ 25,160 |
| | | | | |

Major assumptions used in the calculation of the above information for the years ended February 20, 2007, 2006 and 2005 were as follows:

2000

2005

2007

| | 2007 | 2006 | 2005 |
|--|-------------------------|-------------------------|-------------------------|
| Method attributing the | | | |
| projected benefits to periods of services | Straight-line method | Straight-line method | Straight-line method |
| Discount rate | 0.5%~2.0% | 1.5%~2.0% | 1.5%~2.0% |
| Expected rate of return | | | |
| on pension plan assets | 2.0%~4.0% | 3.0%~4.0% | 3.0%~4.0% |
| Amortization period of | | | |
| past service costs | 6 to 10 years | 6 to 10 years | 6 to 10 years |
| Amortization period of | | | |
| actuarial differences | 5 to 10 years | 5 to 10 years | 5 to 10 years |
| Amortization period of | | | |
| transitional provision | 15 years for | 15 years for | 15 years for |
| | one subsidiary | one subsidiary | one subsidiary |
| | acquired three | acquired two | acquired in |
| | years ago | years ago | the previous year |

7. EQUITY

The authorized number of shares of common stock without par value is 600 million. At February 20, 2007 and 2006, respectively, the number of shares of common stock issued was 189,295,483 shares. At February 20, 2007 and 2006, respectively, the number of treasury stock held by the UNY Group was 530,273 and 456,353 shares.

At February 20, 2007 and 2006, respectively, capital surplus principally consisted of additional paid-in capital. In addition, retained earnings included legal reserve of the Company in the amount of $\pm 2,532$ million ($\pm 21,277$ thousand) at February 20, 2007 and 2006, respectively. The Corporate Law of Japan (formerly the Commercial Code of Japan) provides that an amount equivalent to 10% of cash dividends as an appropriation of retained earnings shall be appropriated as legal reserve until a total amount of additional paid-in capital and such legal reserve equals 25% of common stock. The reduction of legal reserve is restricted under the certain circumstances by proper actions of shareholders of the Company.

On May 17, 2007, cash dividends of \pm 1,699 million (\pm 14,277 thousand) for appropriation of retained earnings was approved at an annual general meeting of shareholders of the Company.

8. LEASE COMMITMENTS

(a) Lessee

The UNY Group leases stores and office buildings that are generally under long-term noncancelable lease agreements. These leases are normally for terms of 20 years, with annual rental charges negotiated every two or three years. Under such lease agreements, lease deposits are required which generally bear no interest for the first 10 years after the original agreement date. A major portion of the deposits is refundable over the succeeding 10 years in equal installments with nominal interest. The remaining portion is refundable upon termination of the lease and is non-interest bearing.

The Company and certain domestic consolidated subsidiaries also lease computer equipment, store fixtures, private power generation equipment and vehicles under one to twenty years' noncancelable lease agreements. As disclosed in Note 2(i), the leased property of the Company and its domestic consolidated subsidiaries under such noncancelable lease agreements which were categorized as financing leases is not capitalized and the related rental and lease expenses are charged to income as incurred as accepted by the "Opinion Concerning Accounting Standard for Leases" issued by BADC and the related practical guideline issued by JICPA. If the leased property of the UNY Group had been capitalized, the related accounts would have been increased/(decreased) at February 20, 2007 and 2006, as follows:

| | Millions | of Yen | Thousands of U.S. Dollars |
|---|----------|-----------|------------------------------|
| | 2007 | 2006 | 2007 |
| Property and equipment, net of accumulated | | | |
| depreciation*1 | ¥23,155 | ¥22,505 | \$194,580 |
| Lease obligations as liabilities* ² Allowance for impairment loss | 25,376 | 24,721 | 213,244 |
| on leased property | (1,403) | (862) | (11,790) |
| Net effect on retained | | | |
| earnings at year-end | ¥ (818) | ¥ (1,354) | \$ (6,874) |

Additionally, income before income taxes and minority interests would have been increased by ¥96 million (\$807 thousand) and ¥23 million for the years ended February 20, 2007 and 2006, respectively.

- *1. Pro forma depreciation of the leased property is computed by the straight-line method over the lease contract terms, assuming the leased property had been capitalized.
- *2. Pro forma interest on lease obligations for financing leases is computed by the interest method over the lease contract terms.

The aggregate future minimum payments for noncancelable operating leases and financing leases, excluding imputed interest portion, at February 20, 2007 and 2006, were as follows:

| | Million | Thousands of U.S. Dollars | | |
|-----------------------------|----------|------------------------------|-------------|--|
| | 2007 | 2006 | 2007 | |
| Financing leases as lessee: | | | | |
| Due within one year | ¥ 7,961 | ¥ 8,593 | \$ 66,899 | |
| Due after one year | 17,415 | 16,128 | 146,345 | |
| | ¥ 25,376 | ¥ 24,721 | \$ 213,244 | |
| Operating leases as lessee: | | | | |
| Due within one year | ¥ 15,944 | ¥ 16,344 | \$ 133,983 | |
| Due after one year | 132,099 | 142,145 | 1,110,076 | |
| | ¥148,043 | ¥158,489 | \$1,244,059 | |

The gross rental and lease expenses, consisting of minimum rental payments for all operating leases and financing leases, for the years ended February 20, 2007, 2006 and 2005, were ¥103,656 million (\$871,059 thousand), ¥99,609 million and ¥98,132 million, respectively. For the years ended February 20, 2007, 2006 and 2005, the lease expenses for non-cancelable lease agreements, which were categorized as financing leases, amounted to ¥10,373 million (\$87,168 thousand), ¥9,786 million and ¥11,410 million, respectively.

(b) Lessor

The UNY Group leases portions of its floor spaces to tenants under sublease agreements, which are generally cancelable upon six months' advance notice. Rental payments are based upon minimum payments plus a percentage of the tenants' sales. Other operating revenue in the accompanying consolidated statements of income included such sublease rentals received from tenants.

A certain consolidated subsidiary engaged in leasing operations enters into various lease agreements principally for vehicles with third parties as lessor, whose leased property is recorded as property and equipment. The effect of the finance lease adjustment is not material. The aggregate future minimum lease commitments to be received for non-cancelable lease agreements, excluding the imputed interest at February 20, 2007 and 2006, were as follows:

| | Millions of Yen | | Thousands of U.S. Dollars |
|-----------------------------|------------------------------------|------|------------------------------|
| | 2007 | | 2007 |
| Financing leases as lessor: | | | |
| Due within one year | ¥124 | ¥117 | \$1,042 |
| Due after one year | 225 262 ¥349 ¥379 | | 1,891 |
| | | | \$2,933 |
| Operating leases as lessor: | | | |
| Due within one year | ¥ 96 | ¥101 | \$ 807 |
| Due after one year | 118 | 167 | 991 |
| | ¥214 | ¥268 | \$1,798 |

9. COMMITMENTS AND CONTINGENT LIABILITIES

(a) Loan commitment

A certain consolidated subsidiary engaged in financial services to customers has card cashing agreements that permit the customers to extend their loans up to the designated amounts. The outstanding balance of unexercised commitments relating to the above agreements as of February 20, 2007 and 2006 amounted to ¥1,088,229 million (\$9,144,782 thousand) and ¥681,825 million, respectively. As most of these agreements are entered into with credit card members without exceptions, the unused amount does not necessarily represent actual future cash flow requirements.

(b) Contingent liabilities

At February 20, 2007 and 2006, the UNY Group was contingently liable for guarantees of the indebtedness of unconsolidated subsidiaries, affiliates and others in the amounts of ¥3,981 million (\$33,454 thousand) and ¥4,465 million, respectively.

At February 20, 2006, contingent liabilities in respect of trade notes discounted with banks with recourse in the ordinary course of business amounted to ±482 million.

10. DERIVATIVE FINANCIAL INSTRUMENTS

The UNY Group is a party to derivative financial instruments such as foreign currency exchange contracts or interest rate contracts in the normal course of business to reduce its own exposure to fluctuations in exchange rates or interest rates for hedge purposes. The UNY Group is exposed to credit loss in the event of nonperformance by the other parties. However, the UNY Group does not expect nonperformance by the counterparties, as the counterparties of the derivative transactions are limited to major banks with a relatively high credit rating. At February 20, 2007 and 2006, all outstanding derivative financial instruments are accounted for by the hedge accounting.

11. INCOME TAXES

Income taxes for the years ended February 20, 2007, 2006 and 2005 consisted of the following:

| | | Millions of Yen | | Thousands of U.S. Dollars |
|---------------|---------|-----------------|---------|------------------------------|
| | 2007 | 2006 | 2005 | 2007 |
| Income taxes: | | | | |
| Current | ¥15,914 | ¥13,604 | ¥13,989 | \$133,731 |
| Deferred | 457 | 10,293 | 2,136 | 3,841 |
| | ¥16,371 | ¥23,897 | ¥16,125 | \$137,572 |

The tax effects on temporary differences that give rise to a significant portion of deferred tax assets and liabilities at February 20, 2007 and 2006, were as follows:

| were as follows: | | | | | | | |
|-----------------------------------|----------|-----------------|----------|---------|-----------|---------------------------|--|
| | | Millions of Yen | | | | ousands of .S. Dollars | |
| — | | 2007 2006 | | | 2007 | | |
| Deferred tax assets-Current: | | 2007 | | 2000 | | 2007 | |
| Accrued bonus | ¥ | 1.942 | ¥ | 1,669 | \$ | 16,319 | |
| Operating loss carryforwards | | 607 | | 1,451 | Ψ | 5,101 | |
| Enterprise tax accruals | | 826 | | 761 | | 6,941 | |
| Employee welfare contribution | | 651 | | 676 | | 5,471 | |
| Other | | 3,561 | | 2,559 | | 29,925 | |
| Less, valuation allowance | | (1,348) | | (1,909) | | (11,328) | |
| | | 6,239 | | 5,207 | | 52,429 | |
| Net of deferred tax | | 0,235 | | 5,207 | | 52,425 | |
| liabilities-Current | | (32) | | (1) | | (269) | |
| Deferred tax | | (02) | | (1) | | (200) | |
| assets-Current portion | ¥ | 6,207 | ¥ | 5,206 | \$ | 52,160 | |
| | <u> </u> | 0,207 | - | 5,200 | Ψ | 52,100 | |
| Deferred tax liabilities-Current: | | 20 | | 1 | | 260 | |
| Deferred hedge and other | | 32 | | 1 | | 269 | |
| Net of deferred tax | | (22) | | (1) | | (200) | |
| assets-Current Deferred tax | | (32) | | (1) | | (269) | |
| | ¥ | | ¥ | | \$ | | |
| liabilities–Current portion | Ŧ | | + | | φ | | |
| Deferred tax assets-Noncurrent: | | | | | | | |
| Impairment loss on fixed assets | ¥ | 15,491 | ¥ | 15,146 | \$ | 130,176 | |
| Operating loss carryforwards | | 4,948 | | 4,144 | | 41,580 | |
| Employee retirement | | | | | | | |
| benefit liability | | 4,395 | | 5,455 | | 36,933 | |
| Loss on write-down of securities | | 1,380 | | 3,116 | | 11,597 | |
| Inter-company profits | | 1,218 | 1,206 | | | 10,235 | |
| Other | | 3,528 | | 3,344 | | 29,647 | |
| Less, valuation allowance | (| 12,282) | (10,166) | | (103,210) | | |
| | | 18,678 | | 22,245 | 156,958 | | |
| Net of deferred tax | | | | | | | |
| liabilities-Noncurrent | | (7,039) | | (9,636) | | (59,151) | |
| Deferred tax | | | | | | | |
| assets-Noncurrent portion | ¥ | 11,639 | ¥ | 12,609 | \$ | 97,807 | |
| Deferred tax liabilities-Noncurre | nt: | | | | | | |
| Unrealized gains on | | | | | | | |
| available-for-sale securities | ¥ | 4,661 | ¥ | 6,826 | \$ | 39,168 | |
| Gain on sale of property | | 2,350 | | 2,654 | | 19,748 | |
| Other | | 128 | | 157 | | 1,075 | |
| | | 7,139 | | 9,637 | | 59,991 | |
| Net of deferred tax | | | | | | | |
| assets-Noncurrent | | (7,039) | | (9,636) | | (59,151) | |
| Deferred tax | | | | | | . , | |
| liabilities-Noncurrent | | | | | | | |
| portion included in other | | | | | | | |
| long-term liabilities | ¥ | 100 | ¥ | 1 | \$ | 840 | |
| | т | 100 | т | T | Ψ | 040 | |

In assessing the realizability of deferred tax assets, management of the UNY Group considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of the future taxable income during the periods in which those temporary differences become deductible. At February 20, 2007 and 2006, a valuation allowance was established to reduce the deferred tax assets to the extent that the management of the UNY Group believes that the amount of the deferred tax assets is expected to be realizable.

The reconciliation of the difference between the Japanese statutory effective tax rate and the effective income tax rate on pre-tax income reflected in the accompanying consolidated statements of income for the years ended February 20, 2007, 2006 and 2005, was as follows:

| | Percentage of pre-tax income | | |
|---------------------------------------|------------------------------|-------|-------|
| | 2007 | 2006 | 2005 |
| Japanese statutory effective tax rate | 40.2% | 40.2% | 41.6% |
| Increase (decrease) due to: | | | |
| Local minimum taxes—per capita levy | 3.9 | 2.4 | 3.0 |
| Adjustments due to a change | | | |
| in tax rate | _ | _ | 2.6 |
| Amortization of goodwill | 3.3 | 0.8 | 1.1 |
| Change in valuation allowance | 14.4 | 10.5 | (0.7) |
| Adjustments for sale of | | | |
| land under revaluation | (2.1) | _ | _ |
| Other | (3.8) | (2.5) | (1.3) |
| Effective income tax rate | 55.9% | 51.4% | 46.3% |

12. SEGMENT INFORMATION

The UNY group operates in five segments, "Superstores," "Convenience stores," "Specialty stores," "Financial services," and "Other business." A summary of information classified by lines of business of the UNY Group for the years ended February 20, 2007, 2006 and 2005 is as follows:

| | | | | Millic | ons of Yen | | | |
|---|------------------------------|----------------------------|----------------------------|-----------------------|-------------------------|-------------------------------|---|-------------------------------|
| | Superstores | Convenience stores | Specialty stores | Financial services | Other | Total | Elimination of inter-segment transactions | Consolidated total |
| For the year 2007: | | | | | | | | |
| Operating revenue: | | | | | | | | |
| External customers | ¥884,733 | ¥190,557 | ¥133,600 | ¥18,854 | ¥ 1,202 | ¥1,228,946 | ¥ | ¥1,228,946 |
| Inter-segment sales/transfers | 3,437 | 3 | _ | 2,980 | 15,373 | 21,793 | (21,793) | |
| Operating costs and expenses | 888,170 869,957 | 190,560 169,134 | 133,600 131,572 | 21,834 17,158 | 16,575 15,736 | 1,250,739 1,203,557 | (21,793) (21,753) | 1,228,946 1,181,804 |
| Operating income | ¥ 18,213 | ¥ 21,426 | ¥ 2,028 | ¥ 4,676 | ¥ 839 | ¥ 47,182 | ¥ (40) | ¥ 47,142 |
| Identifiable assets Depreciation Impairment loss on fixed assets | ¥573,441 17,390 6,764 | ¥226,882 6,687 3,170 | ¥ 75,651 1,932 982 | ¥96,910 393 7 | ¥20,695 279 134 | ¥ 993,579 26,681 11,057 | ¥(27,353) — — | ¥ 966,226 26,681 11,057 |
| Capital expenditures | 36,574 | 12,822 | 2,613 | 1,290 | 5,427 | 58,726 | — | 58,726 |
| For the year 2006: Operating revenue: External customers Inter-segment sales/transfers | ¥876,225 3,439 | ¥184,188 3 | ¥128,068 0 | ¥ | ¥14,160 17,498 | ¥1,202,641 20,940 | ¥ (20,940) | ¥1,202,641 |
| On another and an and an | 879,664 | 184,191 | 128,068 | | 31,658 | 1,223,581 | (20,940) | 1,202,641 |
| Operating costs and expenses | 867,464 | 159,961 | 125,526 | | 27,069 | 1,180,020 | (20,960) | 1,159,060 |
| Operating income | ¥ 12,200 | ¥ 24,230 | ¥ 2,542 | ¥ — | ¥ 4,589 | ¥ 43,561 | ¥ 20 | ¥ 43,581 |
| Identifiable assets Depreciation Impairment loss on fixed assets | ¥574,392 19,005 33,282 | ¥228,906 7,426 4,985 | ¥ 79,725 2,152 2,937 | ¥ — — — | ¥97,295 674 7,759 | ¥ 980,318 29,257 48,963 | ¥(29,167) — — | ¥ 951,151 29,257 48,963 |
| Capital expenditures | 35,730 | 9,756 | 2,996 | | 2,423 | 50,905 | | 50,905 |
| For the year 2005: Operating revenue: External customers Inter-segment sales/transfers | ¥874,757 3,368 | ¥176,842 1 | ¥127,600 | ¥ — | ¥12,100 16,369 | ¥1,191,299 19,738 | ¥ — (19,738) | ¥1,191,299 |
| | 878,125 | 176,843 | 127,600 | | 28,469 | 1,211,037 | (19,738) | 1,191,299 |
| Operating costs and expenses | 865,400 | 153,640 | 125,578 | _ | 24,653 | 1,169,271 | (19,767) | 1,149,504 |
| Operating income | ¥ 12,725 | ¥ 23,203 | ¥ 2,022 | ¥ — | ¥ 3,816 | ¥ 41,766 | ¥ 29 | ¥ 41,795 |
| Identifiable assets | ¥616,405 | ¥219,911 | ¥ 87,825 | ¥ | ¥92,937 | ¥1,017,078 | ¥(34,769) | ¥ 982,309 |
| Depreciation Capital expenditures | 19,341 45,157 | 8,332 19,541 | 2,203 2,665 | | 837 2,523 | 30,713 69,886 | | 30,713 69,886 |
| | | | | Thousands | of U.S. Dollars | | | |
| | Superstores | Convenience stores | Specialty stores | Financial services | Other | Total | Elimination of inter-segment transactions | Consolidated total |
| For the year 2007: | | | | | | | | |
| Operating revenue: | ¢7 404 701 | ¢ 1 CO1 212 | ¢ 1 100 000 | ¢150 407 | ¢ 10.101 | ¢ 10 207 077 | ¢ | ¢ 10, 207, 077 |
| External customers Inter-segment sales/transfers | \$7,434,731 28,882 | \$1,601,319 25 | \$1,122,689 | \$158,437 25,042 | \$ 10,101 129,185 | \$10,327,277 183,134 | \$ | \$10,327,277 |
| Inter-segment sales/transfels | 7,463,613 | 1,601,344 | 1,122,689 | 183,479 | 139,286 | 10,510,411 | (183,134) | 10,327,277 |
| Operating costs and expenses | 7,310,563 | 1,601,344 | 1,122,689 | 183,479 | 139,286 | 10,510,411 | (183,134) (182,798) | 9,931,126 |
| Operating costs and expenses | \$ 153,050 | \$ 180,050 | \$ 17,042 | \$ 39,294 | \$ 7,051 | \$ 396,487 | \$ (336) | |
| Identifiable assets Depreciation | \$4,818,832 146,134 | \$1,906,571 56,193 | \$ 635,723 16,235 | \$814,370 3,303 | \$173,907 2,345 | \$ 8,349,403 224,210 | \$(229,857) | \$ 8,119,546 224,210 |
| Impairment loss on fixed assets | 56,840 | 26,639 | 8,252 | 59 | 1,126 | 92,916 | _ | 92,916 |
| Capital expenditures | 307,345 | 107,748 | 21,958 | 10,840 | 45,605 | 493,496 | | 493,496 |
| | | | | | | | | |

(Accounting change in the composition of reportable business segment)

Effective for the year ended February 20, 2007, the Company changed the composition of its reportable business segment from four segments to five segments such as "Superstores," "Convenience stores," "Specialty stores," "Financial services," and "Other business" in order to disclose segment information more properly. This change for the separation of "Financial services" segment resulted from the increase of the importance of the financial services including the credit cards, insurance agency and leasing businesses. If the current reportable business segment composition had been applied for the year ended February 20, 2006, operating results for the year 2006 would be stated as follows:

| | | | | Million | ns of Yen | | | |
|---------------------------------|-------------|-----------------------|------------------|--------------------|-----------|------------|---|-----------------------|
| | Superstores | Convenience stores | Specialty stores | Financial services | Other | Total | Elimination of inter-segment transactions | Consolidated total |
| For the year 2006: | | | | | | | | |
| Operating revenue: | | | | | | | | |
| External customers | ¥876,225 | ¥184,188 | ¥128,068 | ¥12,798 | ¥ 1,362 | ¥1,202,641 | ¥ — | ¥1,202,641 |
| Inter-segment sales/transfers | 3,439 | 3 | _ | 2,367 | 15,144 | 20,953 | (20,953) | _ |
| | 879,664 | 184,191 | 128,068 | 15,165 | 16,506 | 1,223,594 | (20,953) | 1,202,641 |
| Operating costs and expenses | 867,464 | 159,961 | 125,526 | 11,300 | 15,776 | 1,180,027 | (20,967) | 1,159,060 |
| Operating income | ¥ 12,200 | ¥ 24,230 | ¥ 2,542 | ¥ 3,865 | ¥ 730 | ¥ 43,567 | ¥ 14 | ¥ 43,581 |
| Identifiable assets | ¥574,392 | ¥228,906 | ¥ 79,725 | ¥78,751 | ¥18,544 | ¥ 980,318 | ¥(29,167) | ¥ 951,151 |
| Depreciation | 19,005 | 7,426 | 2,152 | 371 | 303 | 29,257 | _ | 29,257 |
| Impairment loss on fixed assets | 33,282 | 4,985 | 2,937 | _ | 7,759 | 48,963 | _ | 48,963 |
| Capital expenditures | 35,730 | 9,756 | 2,996 | 1,915 | 508 | 50,905 | | 50,905 |

Information of geographic segment and overseas sales is not shown as the amounts for total sales of consolidated subsidiaries outside Japan and overseas sales are not material to be disclosed.

MISUZU Audit Corporation

A network firm of PRICEWAVERHOUSE COPERS 1

Dai Nagoya Building 3-28-12, Meieki, Nakamura-ku Nagoya, 450-8565 Japan Telephone 81-52-551-3001 Facsimile 81-52-551-3005

Report of Independent Auditors

To the Board of Directors and Shareholders of UNY CO., LTD.

We have audited the accompanying consolidated balance sheets of UNY CO., LTD. and its consolidated subsidiaries (the "UNY Group") as of February 20, 2007 and 2006, and the related consolidated statements of income, changes in equity, and cash flows for each of the three years in the period ended February 20, 2007, all expressed in Japanese Yen. These consolidated financial statements are the responsibility of the UNY Group's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of the UNY Group as of February 20, 2007 and 2006, and the consolidated results of its operations and its cash flows for each of the three years in the period ended February 20, 2007 in conformity with accounting principles generally accepted in Japan.

As described in Notes 2(j) and 2(g), effective from the year ended February 20, 2006, the UNY Group adopted a new accounting standard for impairment of fixed assets, and one of the consolidated subsidiaries changed the valuation method for merchandise inventories. In addition, as described in Note 2(q), effective for the year ended February 20, 2007, one of the consolidated subsidiaries changed the method of revenue recognition.

The amounts expressed in U.S. dollars, which are provided solely for the convenience of the reader, have been translated on the basis set forth in Note 1 to the accompanying consolidated financial statements.

misugue audit Corporation

Misuzu Audit Corporation Nagoya, Japan May 17, 2007

CORPORATE DATA

BOARD OF DIRECTORS (As of May 17, 2007) Chairman Koji Sasaki President Tetsuro Maemura Senior Managing Director Yoshiaki Tsuzuki Managing Directors Hiroshi Isomi Kazuhiko Arisue Directors Kimiaki Yamaguchi Hitoshi Shibuya Tadashi Oda Masayoshi Ohno Mitsuo Maeda Fumito Tezuka Toshikazu Nishikawa **Corporate Auditors** Takashi Morioka Tatsumi Yoshida Kazuyoshi Kouketsu Ikuo Tange

INVESTOR INFORMATION

(As of February 20, 2007)

Stock Listings Tokyo Stock Exchange Nagoya Stock Exchange Securities Code Number 8270

Common Stock

Authorized: 600,000,000 shares Issued: 189,295,483 shares Number of Shareholders 6,463 Stock Transfer Agent The Sumitomo Trust and Banking Company, Limited

CONSOLIDATED SUBSIDIARIES*

(As of February 20, 2007)
Sagami Co., Ltd. (kimono retailing)
U Store Co., Ltd. (superstores)
Circle K Sunkus Co., Ltd. (convenience stores)
Molie Co., Ltd. (high-quality womens wear)
Palemo Co., Ltd. (young women's apparel and accessories)
Suzutan Co., Ltd. (young women's apparel and accessories)
Rough Ox Co., Ltd. (casual wear for men)
Uny (HK) Co., Ltd. (superstore)
U Life Co., Ltd. (real-estate rental business)
Tomei Crown Kaihatsu Co., Ltd. (real-estate rental business)
UCS Co., Ltd. (credit card service and insurance service)
Sun Sogo Maintenance Co., Ltd. (facility management)
* In addition to the above list, the Uny Group includes five Sagami subsidiaries, five Circle K Sunkus subsidiaries and two Suzutan subsidiaries.

For further information, contact:

Uny Co., Ltd., Accounting & Finance 1, Amaikegotanda-cho Inazawa, Aichi 492-8680, Japan Phone: 0587-24-8037 Fax: 0587-24-8042



1, Amaikegotanda-cho Inazawa, Aichi 492-8680, Japan Phone: 0587-24-8111